

## **EXECUTIVE COMMITTEE'S MINUTES.**

Glasgow, 20th March 2009.

### **Executive Committee.**

Present: James Coleman (Chair), Aileen Colleran, Stephen Curran, Frank Docherty, James Dornan, Kenneth Elder, Jonathan Findlay, Archie Graham, Graeme Hendry, Allison Hunter, Billy McAllister, Elaine McDougall, Jean McFadden, James McNally, Hanzala Malik, Dr Christopher Mason, Gordon Matheson, Irfan Rabbani, George Redmond, George Ryan, Alison Thewliss and Martha Wardrop and the Rev Graham Cartlidge.

Also present: Ruth Black, Philip Braat and Jennifer Dunn.

Apologies: Tom McKeown and Steven Purcell.

Attending: N Lyttle (Clerk); G Black, Chief Executive; I Drummond, Solicitor to the Council; F Chambers, Executive Director of Direct and Care Services; M Doran, Executive Director of Children and Families; S Inch, Executive Director of Development and Regeneration Services; L Brown, Executive Director of Financial Services, R Booth, Executive Director of Land and Environmental Services; and D Crawford, Executive Director of Social Care Services.

### **Appointment of additional Opposition members approved.**

**1** The committee, approved the appointment of additional Opposition members to this committee as follows:-

- (1) the removal of Grant Thoms and the appointment of Alex Dingwall, Kenneth Elder and Alison Thewliss; and
- (2) the appointment of Khalik Malik, David Ritchie and Kieran Wild as substitute members.

### **Childcare Strategy and Pre-Five Voluntary Organisation grants 2009/10 approved – Declaration of interest.**

**2** Councillor Findlay, Executive Member for Education, presented a report regarding funding available under the Childcare Strategy, advising that

- (1) the Childcare Strategy funding had been introduced in 1998/99 and in previous years recommendations on how the funding was spent had been made through the Glasgow Early Childhood and Extended Services Partnership, subject to a final decision by the Council and it was proposed that this process be continued for the financial year 2009/10;
- (2) the Childcare Strategy funding for 2009/10 was £6,085,800, which included an allocation of up to £558,657 for service infrastructure; and
- (3) the Education Grants Scheme to Pre-Five Community and Voluntary Organisations was an annual recurring revenue allocation made to organisations whose activities

were complementary and/or supplementary to the operations and activities of Education Services and the proposed funding for these organisations was detailed in Appendix C to the report.

After consideration, the committee

- (a) approved
- (i) the proposed projection of spend against the infrastructure costs as detailed in the report; and
  - (ii) Childcare Strategy funding for 2009/10 for the specific initiatives delivered by the Council as detailed in the report; and
- (b) dealt with the applications for specific projects of Childcare Strategy funding and grants to Pre-Five Voluntary Organisations for 2009/10 as follows:-

<i>Project/purpose</i>	<i>Award</i>
<i>CHILDCARE STRATEGY FUNDING</i>	
Barnardo's APNA Project	£28,000
Buddies Club/Playscheme	£110,000
Cardonald College Out of School Care	£21,975
Caring Operations Joint Action Council	£90,000
Carnwadric and Kennishead Pre-5 Unit	£28,000
Castlemilk Childcare	£225,348
Connect 2 Out of School Care - Dalmarnock, Haghill, Carntyne	£22,680
Darnley Street Family Centre	£64,800
East End Respite Care Geeza Break	£70,000
GAP Childcare Services	£24,300
Glasgow East Regeneration Agency - Calvay Nursery	£43,200
Glasgow East Women's Aid	£29,195
Glasgow South West Regeneration Agency – Cornwall Street	£22,990
Glasgow South West Regeneration Agency – Ardlaw Street	£57,490
Glasgow South West Regeneration Agency – Civic Realm	£82,680
*Glasgow Women's Aid	£57,548
Kids and Adults Together in Sighthill	£65,000

<i>Project/purpose</i>	<i>Award</i>
Maryhill Mobile Crèche	£54,330
Milton Kids DASH Club	£22,000
Milton Out of School Care	£39,138
Red Road Women's Centre	£54,000
Rosemount Lifelong Learning	£24,000
St Roch's Childcare	£73,060
Stepping Stones for Families – The Hub Nursery	£60,000
Stepping Stones for Families – Thistle Childcare	£90,000
Stepping Stones for Families – Ardoch Childcare	£109,630
TASK Childcare Service	£22,464
Temple After School Care – Antonine and St Clare's	£31,320
The Bambury Childcare	£20,000
The Jeely Piece Club	£50,930
<i>PRE-FIVE VOLUNTARY SECTOR GRANTS</i>	
Scottish Pre-School Play Association	£40,000
Stepping Stones for Families	£116,100
Centre for Underfives Plus	£28,000
Glasgow Playscheme Association	£9,000

\*In terms of Standing Order No 26, Councillor Wardrop declared an interest in this item of business and left the room during its consideration.

#### **Budget monitoring report noted.**

**3** Bailie Matheson, City Treasurer, presented a report on the Council's financial position for the period from 1st April 2008 to 13th February 2009.

After consideration, the committee noted the report.

#### **Treasury Management Strategy for 2009/10 and Prudential Indicators for 2009/10 to 2011/12 approved.**

**4** Bailie Matheson, City Treasurer, presented a report regarding the proposed Treasury Management Strategy for 2009/10 and the Prudential Indicators for 2009/10 to 2011/12,

- (1) advising that the Council's Prudential Indicators required to be considered when determining the Council's Treasury Management Strategy for the next 3 financial years; and
- (2) detailing
  - (a) the Prudential Indicators for 2009/10 and 2011/12; and
  - (b) the proposed Treasury Management Strategy for 2009/10.

After consideration, the committee approved

- (i) the Treasury Management Strategy for 2009/10; and
- (ii) the Prudential Indicators for 2009/10 to 2011/12.

**Review of decision-making arrangements – Amendments to Policy Development and Scrutiny Committees and revised remuneration arrangements approved.**

**5\*C** Councillor Colleran, Council Business Manager, presented a report regarding proposed changes to the make-up and operation of the current Policy Development and Scrutiny Committees, following a review of the Council's decision-making arrangements by the Business Bureau.

After consideration, the committee approved

- (1) the establishment of 4 Policy Development (PD) Committees to cover Business and the Economy, Sustainability and the Environment, Education, Children and Families and Health and Well-being, Social Care and Equalities and 2 Scrutiny Committees to cover Finance and Audit and External Governance;
- (2) the Terms of Reference of the PD Committees and the Scrutiny Committees as detailed in Appendix 1 to these minutes;
- (3) that members of this committee, including Deputy Executive Members and named Opposition substitutes could not be members of a PD Committee;
- (4) that members of this committee, including Deputy Executive Members and named Opposition substitutes could be members of either financial Scrutiny Committee;
- (5) that Arms Length External Organisation (ALEO) Board members could not be members of the External Governance Scrutiny Committee;
- (6) that each PD Committee and each Scrutiny Committee comprise of 14 members with an equal split between Administration members and Opposition members with the quorum being 4;
- (7) the 2 Scrutiny Committees being chaired by a member of the Opposition and the 4 PD Committees by a member of the Administration;
- (8) the appointment of Conveners of the 4 PD Committees as follows:-

Business and the Economy – Patricia Chalmers

Education, Children and Families – John McKenzie  
 Health, Well-being, Social Care and Equalities – Catherine McMaster  
 Sustainability and the Environment – Sadie Docherty;

- (9) that the 4 PD Committees would meet on a 6-weekly cycle and the 2 Scrutiny Committees would meet every 4 weeks, with the committees meeting at 1330 hours in the same place in the committee cycle as the previous Policy Development and Scrutiny Committees as detailed in the report;
- (10) that call-ins be referred to the appropriate PD Committee or financial Scrutiny Committee as determined by the Chief Executive;
- (11) that working groups be time-limited to a maximum of the lifetime of the Administration and be subject to a 6 monthly review and reporting to the relevant PD Committee, Scrutiny Committee or this committee as appropriate;
- \*(12) the following consequential amendments to the Council and Committee Standing Orders:-
  - (a) in Standing Order No 28(4) – delete the words “and Scrutiny”;
  - (b) add the following additional Standing Order No SO 28(5) – “A member of a Scrutiny Committee who is also a member of the Executive Committee may not participate in the consideration of any decision of the Executive Committee which has been called in to a Scrutiny Committee, in terms of Standing Order 29”; and
  - (c) in Standing Order No 29 the words – “Policy Development and Scrutiny Committee” should in all cases be replaced with the words “Policy Development or Scrutiny Committee”;
- (13) the revised remuneration arrangements as detailed in Appendix 2 to these minutes; and
- (14) the undernoted amendments to the convenerships of quasi-judicial committees as follows:-
  - (a) Licensing and Regulatory Committee – appoint Gilbert Davidson in place of John McKenzie; and
  - (b) Planning Applications Committee – appoint Shaukat Butt in place of George Redmond.

### **City Plan 3 – Local Development Plan Scheme approved.**

**6** Councillor Ryan, Executive Member for Business and the Economy, presented a report regarding a proposed Development Plan Scheme for City Plan 3, advising that

- (1) the Planning etc (Scotland) Act 2006 required local planning authorities to prepare a local development plan scheme by 31st March 2009 and for the plan to be updated annually;
- (2) a finalised draft of City Plan 2 had been produced and objections to the plan had been considered by the Scottish Government Reporters at a Local Plan Inquiry and

the Reporter's recommendations should be published between Easter and Summer 2009, with the plan being adopted towards the end of the year;

- (3) City Plan 3 would be prepared under the new Planning etc (Scotland) Act 2006 and would roll forward the City's development strategy and take on board new and emerging issues and policy guidance; and
- (4) the Development Plan Scheme as detailed in the report, set out the public consultation and stakeholder engagement framework at the outset of the City Plan 3 process.

After consideration, the committee

- (a) approved the Development Plan Scheme for City Plan 3 as detailed in the report, subject to paragraph 3.2 of the Scheme being amended to refer to environmental issues; and
- (b) agreed to
  - (i) submit the Scheme to the Scottish Government; and
  - (ii) send copies of the Scheme to all statutory consultees and make copies generally available to the public as part of the local development plan review process.

### **Modernising the Planning System – Consultation on Householder Permitted Development Rights – Response approved.**

**7** Councillor Ryan, Executive Member for Business and the Economy, presented a report regarding the Scottish Government's consultation paper on Householder Permitted Development Rights

- (1) advising that
  - (a) the Scottish Executive's White Paper entitled "Modernising the Planning System" had led to the Planning etc (Scotland) Act 2006 and the implementation of the Act required extensive new or amended secondary legislation (Regulations and Orders) and detailed guidance; and
  - (b) before the amended legislation came into force, the Scottish Government had invited comment on the proposed changes in the secondary legislation by issuing consultation papers, with the current consultation being on the proposed changes to Householder Permitted Development Rights; and
- (2) detailing a proposed response to the consultation.

After consideration, the committee approved the report as the Council's response to the consultation on proposed changes to Householder Permitted Development Rights.

### **Implementing the City Plan Policy RES 3 – Amendment to procedures approved.**

**8** Councillor Ryan, Executive Member for Business and the Economy, presented a report regarding the progress made in implementing City Plan Policy RES 3: Residential Greenspace Standards, advising

- (1) that City Plan Policy RES 3: Residential Greenspace Standards formed part of the Glasgow City Plan and the purpose of the policy was to encourage housing developers to make provision for recreational greenspace;
- (2) of the progress of on-site greenspace provision;
- (3) of the current position of the Greenspace Reserve Fund in relation to income, expenditure and current balance;
- (4) that the RES 3 policy required developers to address both formal and informal sport and due to the distinction between the 2 processes, informal funds could be committed more easily and it was proposed that more flexibility in the application of the RES 3 policy could be achieved by allowing Culture and Sport Glasgow to direct RES 3 resources from either formal or informal sport according to the agreed demand or need for any outdoor sport in an area;
- (5) that the Corporate RES 3 Officer Working Group had been established to oversee the implementation and development of the policy, establish financial and legal procedures relating to developers contributions and develop Council consultation and approval processes for new open space projects funded from RES 3 but as there was a need for a stronger focus on project assessment and spend and it was proposed that changes be made to the Officer Working Group as detailed in the report;
- (6) that Area Committees approved the finalised list of potential greenspace projects and it was proposed that in future Area Committees could assist in identifying a more limited list of projects from the approved lists that could be considered for early funding and that progress on spend and projects be reported annually to the relevant Area Committee with the list being reviewed every 3 years; and
- (7) of how the process would work in relation to developer's contributions to the RES 3 fund being deferred or paid in instalments which was the approach that had been agreed due to the economic downturn affecting the development industry.

After consideration, the committee

- (a) noted the progress in relation to implementation of City Plan Policy RES 3;
- (b) agreed that Culture and Sport Glasgow could direct outdoor sport funds to informal or formal sports projects according to demand or need; and
- (b) approved
  - (i) the procedural changes in relation to the role of RES 3 Working Groups and Area Committee consultation as detailed in the report; and
  - (ii) the formal procedure to secure deferred or staged payment of RES 3 contributions, where appropriate, as detailed in the report.

### **Arrangements for Community Planning in Glasgow – Future priorities approved.**

**9** With reference to the minutes of 25th September 2008 (Print 4, page 417) approving the transfer of functions from Glasgow Community Planning Ltd (GCPL) to the Council, Councillor Frank Docherty, Executive Member for Community Planning, presented a report regarding the arrangements for Community Planning in Glasgow, advising

- (1) that a new Community Planning Division had been created within the Chief Executive Department which would combine services previously provided by GCPL and those currently provided by the Council and would include responsibility for developing policy for the use of, and managing the distribution of the Fairer Scotland Fund and the Social Inclusion Budget;
- (2) that the 5 community support teams in the city would continue in their present locations with a continued remit of providing support to the 10 local Community Planning Partnership (LCPP) Boards and the other structures within Community Planning would continue to function as normal through the period of the transfer;
- (3) that the Glasgow Community Planning Partnership Strategic Board (GCPP), the 10 LCPPs and all other local and city-wide structures would remain intact and unaffected by the transfer of staff to the Council and would continue to receive full support from the new Community Planning Division;
- (4) that the GCPP's vision was set out in the Community Plan 2005-10 and its main themes were to create a working, learning, healthy, safe and vibrant Glasgow and had achieved a number of key milestones as outlined in the report; and
- (5) of the programmes which had been identified as priorities for Community Planning.

After consideration, the committee

- (a) agreed the direction of future priorities for the Executive Member for Community Planning as detailed in the report; and
- (b) noted
  - (i) the new arrangements for Community Planning in Glasgow; and
  - (ii) that the Executive Member for Community Planning would bring back reports to future meetings of this committee on these issues.

### **Managing the Workforce of the Future – Arrangements approved – Instruction to officers.**

**10** Bailie McFadden, Executive Member for Corporate Governance, presented a report regarding managing the workforce of the future and the significant challenges the Council would face in retaining and managing its workforce over the next 3 years, including proposals in relation to workforce balance, attendance management and a Living Wage, advising that

- (1) the Council's main area of expenditure was staffing costs and in recent years any reduction in staff costs had been managed through voluntary severance and early



retirement but these options were not enough to allow the Council to manage future periods of budget reductions;

- (2) over the next 3 years it was proposed to use vacancies and early retirement to change the balance of employment to include a range of fixed term, temporary contracts and agency staff, with vacancies initially being filled through Corporate Redeployment or Group Redeployment as detailed in the report;
- (3) the Corporate Management Team had agreed a range of measures to improve attendance including a staff health plan, improved support through occupational health, employee counselling and a staff communication plan and it was proposed to strengthen the current arrangements regarding sick pay as detailed in the report; and
- (4) in order to promote better payment levels, it was proposed to introduce the Glasgow Living Wage which would be set at £7 per hour for 2009/10 to be implemented by appointing any new employees directly onto the proven points of Grade 1, with ALEOs being encouraged to also implement the Glasgow Living Wage.

After consideration, the committee

- (a) approved the proposals as detailed in the report; and
- (b) instructed officers to
  - (i) discuss the implementation with the Trade Unions;
  - (ii) develop guidance to support managers with the introduction of the proposals; and
  - (iii) report back every 6 months on how the proposals were impacting on the workforce.

**Management of surplus property assets and rationalisation of city centre accommodation approved – Authority to Executive Director of Development and Regeneration Services – Dissent – Declaration of interest.**

**11** With reference to the minutes of 10th October 2008 (Print 4, page 420) agreeing that the procurement process to appoint a Joint Venture (JV) Partner for the Limited Liability Partnership (LLP) for surplus land and property should be temporarily suspended and kept under review by the proposed City Property (Glasgow) LLP, Bailie McFadden, Executive Member for Corporate Governance, presented a report regarding proposed revised options for the management of surplus property assets and the preferred option for the rationalisation of city centre accommodation, advising that

- (1) the 5 Bidders who were shortlisted as potential JV partners had all confirmed that the original structure of the joint venture was not deliverable in the current climate but that they supported the Council's proposals to take pro-active action to prepare surplus sites for development by 'de-risking' the development process and preparing the site portfolio for early development as and when the market recovered, with the proposed actions varying from site to site;
- (2) the surplus sites and properties currently identified consisted of the portfolio of sites proposed in the original JV portfolio, a number of occupied city centre offices, which were recommended for disposal in the Office Rationalisation Plan (ORP), sites where

prospective purchasers had withdrawn due to adverse market conditions, and additional surplus sites which would be created through the current phase of the property rationalisation programme;

- (3) the Council owned a number of city centre sites with long ground leases and a review had been carried out to identify how to maximise the capital receipt to the Council by capitalising the value of the leases and 3 options were explored, with the most favourable option being a lease of 25 years to the LLP;
- (4) one of the projects contracted to ACCESS LLP was a review of city centre accommodation and the objective of the review was to bring forward options to reduce the size of the Headquarters estate, to reduce property occupation costs and to improve the suitability of accommodation;
- (5) a range of options had been identified by ACCESS and under the preferred option the leases for Richmond Exchange, Cadogan Street and Charlotte House, Queen Street would terminate at their lease expiry date and that the George Street Complex, Ingram Street, Tontine Complex, High School Complex and Nye Bevan House, which were owned by the Council would become surplus, generating capital receipts and revenue savings to support the implementation costs of the ORP; and
- (6) the net capital expenditure to deliver the ORP was estimated at approximately £14m, phased between 1.5 and 3 years and would be met by a combination of capital receipts, efficiency savings and careful programming to ensure expenditure was aligned to budget availability.

After consideration, Councillor Wardrop dissenting, the committee

- (a) approved the termination of the procurement of a JV Partner for City Property (Glasgow) LLP;
- (b) agreed in principle, that
  - (i) with the exception of land committed for approved regeneration programmes all existing and future surplus land and property should transfer to the LLP for disposal through direct sales or joint ventures/partnerships with appropriate development partners who would be procured on a competitive basis; and
  - (ii) the major city centre ground leases should be leased to the LLP, on terms to be agreed, to generate an immediate capital receipt for the Council;
- (c) agreed to support the main principles of the City Centre ORP as detailed in the report;
- (d) authorised the Executive Director of Development and Regeneration Services as part of the ORP to negotiate the terms of a lease with Dawn Developments Ltd on Block B1 of the Collegelands Regeneration Project; and
- (e) noted that
  - (i) by taking occupancy of the Building B1 of Collegelands, the Council would act as the catalyst for the development of approximately £100m of development incorporating a new 200 bedroom hotel, a new 1,000 space car park (provisionally to be operated by City Parking (Glasgow) LLP) and approximately 250 student flats; and

- (ii) detailed Business Cases and Plans for the management of surplus property and ground leases and the ORP would be brought back to this committee prior to the summer 2009 recess.

In terms of Standing Order No 26, Bailie McNally and Councillor Hanzala Malik declared an interest in this item of business and left the room during its consideration.

**Grants to Voluntary Managed Community Facilities 2009/10 approved – Declaration of interest.**

**12** Bailie McFadden, Executive Member for Corporate Governance, presented a report regarding Voluntary Managed Community Facilities grant applications for 2009/10, advising

- (1) that the Council's budget for grants to Voluntary Managed Community Facilities was £1,244,395 for 2009/10 and that such grants were available to voluntary community organisations with a responsibility for managing a community building and/or to assist organisations to support running costs;
- (2) of the relevant criteria for grant support;
- (3) that a number of the applications had additional conditions of grant attached to their funding recommendations and, if successful, those organisations would be then monitored against those conditions; and
- (4) that grants were also being disbursed from this budget under delegated authority.

After consideration, the committee approved the applications as follows:-

<i>Applicant</i>	<i>Award</i>
Arden Community Hall	£22,000
Birgidale Complex	£70,000
Bishoploch Community Hall	£40,000
*Bridgeton Community Learning Campus	£40,000
Broomton Road Community Hall	£20,000
Carmyle Community Centre	£20,000
Community Central Hall	£55,000
Corkerhill Neighbourhood Centre	£35,000
Dalmarnock Community Centre	£50,000
Easthall Residents Hall	£22,000
Helenslea Community Hall	£45,000
Jenniburn Centre	£93,000

Kinfauns Centre	£52,000
Larkfield Centre	£64,000
Leithland Neighbourhood Centre	£53,000
Nan McKay Memorial Hall	£35,000
Pollokshields Development Association	£45,000
Peterson Park Community Hall	£53,500
Phoenix Neighbourhood Centre	£20,000
Reidvale Centre	£20,000
Riverside Community Hall	£43,000
Sighthill Centre (KATS)	£70,000
Stonedyke Neighbourhood Centre	£95,000
Toryglen Community Hall	£35,000
Whitefield Road Community Hall	£32,436
**Whiteinch Centre	£ 3,959
Whiterose Community Hall	£20,000

\* In terms of Standing Order No 26, Councillor Redmond declared an interest in this item of business and left the room during its consideration.

\*\* In terms of Standing Order No 26, Councillor Colleran declared an interest in this item of business and left the room during its consideration.

### **Youth services – Voluntary Organisation Grant Awards 2009/10 approved.**

**13** Bailie McFadden, Executive Member for Corporate Governance, presented a report regarding youth services grants to voluntary organisations for 2009/10.

After consideration, the committee approved the applications as follows:-

<i>Applicant</i>	<i>Award</i>
Crossroads Youth and Community Association	£ 75,000
Dalmarnock Youth Project	£ 41,000
G15 Youth Project	£ 75,000
Glasgow East YouthBank	£ 15,000
Shakespeare Street Youth Club	£ 50,000

Sighthill Youth Centre	£ 40,000
South Camlachie Youth Project	£ 33,000
Streetwise (c)	£ 70,000
Temple Shafton Youth Project	£100,000
The Pavillion	£ 46,000
Rape Crisis	£ 25,000
Young Possil Futures	£ 15,000

### **Home Loans Scheme – Review of Interest Rate approved.**

**14** Councillor McDougall, Executive Member for Housing, presented a report regarding a proposed decrease to the home loan rate, in compliance with Section 219 (4) (a)/(b) of the Housing (Scotland) Act 1987, advising that

- (1) the said section of the Act, required local authorities to charge either the standard rate of interest as declared by the Scottish Ministers or the Council's locally determined rate, whichever was the higher;
- (2) the Council's locally determined rate had been reviewed for the 6 month period commencing 1st April 2009 and it was the view of the Executive Director of Financial Services that an interest rate of 5.95% was necessary to service charges for loans during that period; and
- (3) the Scottish Ministers had last declared a rate of 5.07% on 1st December 2008 and that the Council, therefore, was obliged to charge interest to home loan borrowers at a rate of 5.95% from 1st April 2009.

After consideration, the committee approved a decrease in the current rate of interest being charged to home loan borrowers from 6.89% to 5.95% with effect from 1st April 2009.

### **YMCA Project – Funding approved.**

**15** Councillor Graham, Executive Member for Social Care, presented a report regarding future funding for the YMCA Project which had previously been funded through the Rough Sleepers initiative, advising that

- (1) the YMCA Project worked with 16 to 25 year olds to provide services for those who had previously slept rough, were moving into new accommodation arrangements or were in danger of returning to sleeping rough or becoming rough sleepers without intervention and assistance;
- (2) the YMCA Project had now been included in the Homelessness Partnership monitoring systems which had enabled the collection of data to inform a review of the service and to enable the project to be considered on equal terms with services financed via other funding streams; and

- (3) funding of £132,541 was required for the delivery of the service for 2009/10.

After consideration, the committee

- (a) approved funding of £132,541 for 1 year for the YMCA Project; and
- (b) noted that the service would be reviewed in late 2009 and approval would be sought for any further funding.

**Devolved decision-making within Community Health and Care Partnerships approved – Instruction to Chief Executive.**

**16** There was submitted a report by the Chief Executive regarding the future development of Community Health and Care Partnerships (CHCPs) taking account of the experience of the last 3 years

- (1) advising that
- (a) CHCPs were the first major service reform area that the Council had embarked on and since their establishment 3 years ago, a number of arms length external organisations (ALEOs) had been established;
- (b) ALEOs were different in nature from the CHCPs and were legal entities in their own right with wide ranging devolved decision-making powers and were accountable by having clearly specific outputs, outcomes and targets which each company must achieve through their resource management;
- (2) outlining 3 options for the future of CHCPs;
- (3) proposing that for CHCPs
- (a) a Joint Partnership Board be established comprising of the 5 CHCP Chairs and 5 Health representative from CHCP committees, chaired by an elected member of the Council;
- (b) the CHCP Directors would continue to be responsible to the Executive Director of Social Care Services, with the local CHCP Committee being responsible for the development of local improvement plans and would hold CHCP Directors accountable for the delivery of local priorities and the management of resources;
- (c) the Joint Partnership Board would ensure that there was reasonable consistency across the city and it would have responsibility for the allocation and review of resources across the city;
- (d) the responsibility of the Joint Partnership Board would extend to all resources and they would be responsible for the development of city-wide improvement plans and would hold CHCP Directors accountable for the delivery of city-wide priorities and management of resources;
- (e) the Council and the Health Board would appoint an advisor to the Board, with the Council's advisor being the Executive Director of Social Care Services; and

- (f) the arrangements be underpinned at officer level by the CHCP Executive Group; and
- (4) intimating that there were risks associated with the proposed model, including the risk that devolution of decision-making would not stem the overspending which had characterised current financial arrangements but the establishment of a Joint Partnership Board had been proposed to anticipate this risk.

After consideration, the committee

- (i) agreed
  - (A) in principle, to establish a Joint Partnership Board and give CHCP Directors fully devolved decision-making powers;
  - (B) that Councillor Archie Graham be appointed to chair the Joint Partnership Board; and
  - (C) that consideration would be given to including Opposition representation on the Joint Partnership Board; and
- (ii) instructed the Chief Executive to progress detailed negotiations with the Health Board and to report back on the outcome.

#### **Amendment to Scheme of Delegated Functions approved – Declaration of interest.**

**17 C** There was submitted a report by the Chief Executive regarding a proposed amendment to the Scheme of Delegated Functions.

After consideration, the committee approved the following delegation to the Executive Director of Social Care Services:-

“To agree variations to the Asylum Services Agreements with the Home Office and to enter or amend accommodation agreements with Housing Providers including the Glasgow Housing Association and other Housing Associations on terms acceptable to the Solicitor to the Council and the Executive Director of Financial Services.”

In terms of Standing Order No 26, Councillor Wardrop declared an interest in this item of business and left the room during its consideration.

#### **Invitations to attend conferences – Representation agreed.**

**18** The committee, after consideration, agreed to be represented at the undernoted conferences as indicated:-

<i>Conference</i>	<i>Date and place</i>	<i>Representation</i>
Holyrood's 9th Annual Planning Conference	24th March 2009, Edinburgh	Councillor Patricia Chalmers
Bura Award Ceremony	31st March 2009, Liverpool	Councillor Philip Braat

Community Engagement – Making it Work	21st April 2009, Edinburgh	Councillor Craig McKay
The Welfare Reform Bill 2009: What Will it Mean for Scotland?	11th May 2009, Edinburgh	Councillor Kenny McLean
CIPFA Annual Conference and Exhibition 2009	23rd to 25th June 2009, Manchester	Bailie Gordon Matheson

**Lease of office accommodation at Richmond Exchange, 20 Cadogan Street (Ward 10) – Increase in rent approved.**

**19** There was submitted a report by the Executive Director of Development and Regeneration Services regarding a review of the rent of office accommodation at Richmond Exchange, 20 Cadogan Street (Ward 10), advising that

- (1) Land and Environmental Services occupied office accommodation at 20 Cadogan Street which were leased from Joint Properties Ltd for a period of 19 years and 364 days from 17th November 1993 until November 2013, with rent reviews at 5 yearly intervals from 1st January 1999;
- (2) the current rent was £742,840 per annum and in accordance with the terms of the lease, the landlords had served notice of their intention to review the rental as at 1st January 2009; and
- (3) following negotiations with the agent acting for Joint Properties Ltd, it had been provisionally agreed that the rent be increased to £858,000 per annum for a 5 year period from 1st January 2009.

After consideration, the committee approved a rent of £858,000 for a 5 year period from 1st January 2009 for office accommodation at Richmond Exchange, 20 Cadogan Street.

**Various disposals approved – Declaration of interest.**

**20** There was submitted a report by the Executive Director of Development and Regeneration Services regarding proposals for the disposal of various properties or land.

After consideration, the committee approved the following disposals, the sales being subject to the terms and conditions negotiated by the Executive Director of Development and Regeneration Services:-

<i>Property</i>	<i>Purchaser</i>	<i>Decision</i>
*Former Maryhill Primary School, 2A Viewmount Drive (Ward 17)	Maryhill Housing Association Ltd	£62,500
Land at Hawthorn Street/Blackthorn Street/Hickory Street (Ward 15)	North Glasgow Housing Association Ltd	£55,000
Land at Garmouth Street (Ward 5)	Elderpark Housing Association Ltd	£390,000

\*In terms of Standing Order No 26, Councillor McAllister declared an interest in this item of business and left the room during its consideration.



## APPENDIX 1

### TERMS OF REFERENCE OF POLICY DEVELOPMENT COMMITTEES AND SCRUTINY COMMITTEES

#### **Business and the Economy Policy Development Committee.**

To fulfil the functions of Policy Development (as detailed in the PD guidelines) as they relate to Council policies, services and activities relating to Business and the Economy.

These functions include:

1. Complementing and adding value (including consideration of equalities issues) to the work of the Executive Member for Business, the Executive Member for Housing, the Executive Member for International Affairs and the Deputy Executive Member for Business, specifically in relation to:
  - planning and strategic and local housing policy;
  - regeneration and transport;
  - natural and built environment;
  - land and property management;
  - building control;
  - economic, business and social development initiatives;
  - financial inclusion;
  - energy issues;
  - training and skills;
  - city centre; and
  - international links.
2. Examining on behalf of the Council various policies, strategies and plans in draft relating to Business and the Economy (whether provided directly by the Council, external organisations or partnerships) and reporting on these to the Executive Committee.
3. Undertaking reviews or policy development tasks in relation to any matters falling within the remit of this committee or as requested by the Executive Committee.
4. Considering any performance reports and information which relate to any issue falling within the remit of this committee.
5. Monitoring the outcomes of the Single Outcome Agreement in relation to the Council's input.
6. Considering any corporate issues which are relevant to any subject falling within the remit of this committee.
7. Considering any external audit (or equivalent) reports which relate to any issue falling within the remit of this committee.

#### **Education, Children and Families Policy Development Committee.**

To fulfil the functions of Policy Development (as detailed in the PD guidelines) as they relate to Council policies, services and activities relating to Education, Children and Families.

These functions include:

1. Complementing and adding value (including consideration of equalities issues) to the work of the Executive Member for Education and the Deputy Executive Member for Education, specifically in relation to:
  - nursery, primary, secondary school and special educational needs provision;
  - educational attainment;
  - development of school curricula and in-service training;
  - provision of psychological service;
  - Children and Families Strategy;
  - vocational training and skills;
  - careers service to schools;
  - community learning;
  - children with learning disabilities and developmental disorders;
  - children and family services; and
  - Children's Services' Plan.
2. Examining on behalf of the Council various policies, strategies and plans in draft relating to Education, Children and Families (whether provided directly by the Council, external organisations or partnerships) and reporting on these to the Executive Committee.
3. Undertaking reviews or policy development tasks in relation to any matters falling within the remit of this committee or requested by the Executive Committee.
4. Considering any performance reports and information which relate to any issue falling within the remit of this committee.
5. Monitoring the outcomes of the Single Outcome Agreement in relation to the Council's input.
6. Considering any corporate issues which are relevant to any subject falling within the remit of this committee.
7. Considering any external audit (or equivalent) reports which relate to any issue falling within the remit of this committee.

### **Health and Well-Being, Social Care and Equalities Committee.**

To fulfil the functions of Policy Development (as detailed in the PD guidelines) as they relate to Council policies, services and activities relating to Health and Well-Being, Social Care and Equalities.

These functions include:

1. Complementing and adding value (including consideration of equalities issues) to the work of the Executive Member for Social Care/Commonwealth Games, the Executive Member for Health and Well-being, and the Deputy Executive Member for Social Care and Equalities, specifically in relation to:
  - community care;
  - adult services;
  - criminal justice services;
  - Community Health and Care Partnerships;
  - addictions services;

- homelessness function and strategy, including hostels decommissioning;
  - health and health improvement;
  - voluntary sector;
  - crime and community safety; and
  - culture, sport and leisure activities.
2. Examining, on behalf of the Council various policies, strategies and plans in draft relating to Health, Social Care and Equalities (whether provided directly by the Council, external organisations or partnerships) and reporting on these to the Executive Committee.
  3. Undertaking reviews or policy development tasks in relation to any matters falling within the remit of this committee or requested by the Executive Committee.
  4. Considering any performance reports and information which relate to any issue falling within the remit of this committee.
  5. Monitoring the outcomes of the Single Outcome Agreement in relation to the Council's input.
  6. Considering any corporate issues which are relevant to any subject falling within the remit of this committee.
  7. Considering any external audit (or equivalent) reports which relate to any issue falling within the remit of this committee.

### **Sustainability and the Environment Policy Development Committee.**

To fulfil the functions of Policy Development (as detailed in the PD guidelines) as they relate to Council policies, services and activities relating to Sustainability and the Environment. These functions include:

1. Complementing and adding value (including consideration of equalities issues) to the work of the Executive Member for Land and Environment, the Executive Member for Sustainability and the Environment and the Deputy Executive Member for Land and Environment, specifically in relation to:
  - transport infrastructure;
  - highway maintenance and improvements;
  - sustainability;
  - climate change;
  - road safety;
  - lighting strategy;
  - parks regeneration and events;
  - street environment;
  - waste and recycling;
  - energy management;
  - public health;
  - pollution;
  - trading standards;
  - scientific services; and
  - Nuclear Free Zones.

2. Examining, on behalf of the Council various policies, strategies and plans in draft relating to Sustainability and the Environment (whether provided directly by the Council, external organisations or partnerships) and reporting on these to the Executive Committee.
3. Undertaking reviews or policy development tasks in relation to any matters falling within the remit of this committee or requested by the Executive Committee.
4. Considering any performance reports and information which relate to any issue falling within the remit of this committee.
5. Monitoring the outcomes of the Single Outcome Agreement in relation to the Council's input.
6. Considering any corporate issues which are relevant to any subject falling within the remit of this committee.
7. Considering any external audit (or equivalent) reports which relate to any issue falling within the remit of this committee.

### **External Governance Scrutiny Committee**

The External Governance Scrutiny Committee is responsible for scrutinising the performance of the arms-length external organisations established by the Council. Currently, these include:

ACCESS Limited Liability Partnership (LLP);  
 City Building (Glasgow) LLP;  
 City Markets (Glasgow) LLP;  
 City Parking (Glasgow) LLP;  
 City Property (Glasgow) LLP;  
 Clyde Gateway Urban Regeneration Company;  
 Cordia (Services) LLP;  
 Culture and Sport Glasgow Limited;  
 Glasgow City Marketing Bureau Limited;  
 Glasgow Community and Safety Services Limited;  
 Glasgow Cultural Enterprises Limited;  
 Glasgow Clyde Regeneration Limited.

These functions will complement and add value (including consideration of equalities issues) to the work of the Executive Member for Corporate Governance and the Executive Member for Community Planning in scrutinising the performance of the Council's Arms Length Companies in delivering services to and on its behalf. Scrutiny covers:

1. Financial Management;
2. Contractual performance/compliance;
3. Statutory and other performance targets and outcomes set through the Single Outcome Agreement which are relevant to partnership working;
4. Internal and external audit reports;
5. Decision making structures and compliance with applicable codes of conduct;
6. Risk management;

7. Compliance with equalities obligations;
8. Complaint handling and customer care; and
9. Community Planning.

### **Finance and Audit Scrutiny Committee**

The Finance and Audit Scrutiny Committee is responsible for monitoring the financial performance of the Council and its Trading Operations, the performance of audit and inspection within the Council and for promoting the observance by Councillors of high standards of conduct.

These functions include:

1. Complementing and adding value (including consideration of equalities issues) to the work of the Executive Member for Corporate Governance, the Executive Member for Service Reform and the Executive Member for Personnel, specifically in relation to scrutinising financial information (including consideration of equalities issues) on:
  - Council budget;
  - management of Council assets;
  - control, monitoring and review of income and expenditure, both revenue and capital;
  - Members' allowances;
  - employment and personnel issues;
  - Trading Operations;
  - civic matters;
  - Children's Panel; and
  - Common Good Fund.
2. Initiating and undertaking specific scrutiny reviews of any matters falling within the remit of this committee or requested by the Executive Committee.
3. Monitoring the annual strategic audit plan and reviewing all Council Audit and Inspection work against the audit plan.
4. Receiving and considering summaries of internal and external audit reports which relate to any issue falling within the remit of this committee.
5. Promoting value for money studies and best value.
6. Monitoring internal financial control, corporate risk management and corporate governance, including procurement, complaint handling, customer care, ombudsman reports and freedom of information.
7. Scrutinising and monitoring the performance of Council Services, including statutory performance indicators, as required.
8. Monitoring the outcomes of the Single Outcome Agreement in relation to the Council's input.
9. Monitoring grant allocation across the Council.

10. Taking an overview of the Service Reform and Efficient Government Review Programmes (including consideration of equalities issues).
11. Promoting the observance by Councillors of high standards of conduct and assisting them in observing the Code of Conduct, in accordance with any guidance issued by the Standards Commission for Scotland.

**APPENDIX 2****REMUNERATION ARRANGEMENTS****EXECUTIVE COMMITTEE**

Leader of the Council	£47,516
Deputy Leader	£28,700
City Treasurer	£28,700
Business Manager	£28,700

## Executive Member for:

Business and the Economy	£28,700
Education	£28,700
Health and Wellbeing	£28,700
Housing	£28,700
Land and Environment	£28,700
Personnel	£28,700
Service Reform	£28,700
Social Care/Commonwealth Games	£28,700
Sustainability and the Environment	£28,700
Community Planning	£21,525
Corporate Governance	£21,525
International Affairs	£21,525

**POLICY DEVELOPMENT COMMITTEES**

Education, Children and Families	£28,700
Business and the Economy	£21,525
Health and Wellbeing, Social Care and Equalities	£21,525
Sustainability and the Environment	£15,838

**SCRUTINY COMMITTEES**

External Governance	£21,525
Finance and Audit	£21,525

**REGULATORY COMMITTEES**

Planning Applications Committee	£28,700
Licensing Board	£21,525
Licensing Committee	£15,838

**OTHER POSITIONS**

Civic Head	£35,637
Deputy Leader of the Opposition	£21,525

**DEPUTY EXECUTIVE MEMBERS**

Education	£21,525
Business and the Economy	£15,838
Land and Environment	£15,838
Social Care and Equalities	£15,838