

GLASGOW CITY COUNCIL
REVENUE ESTIMATES for the YEAR ENDING
31 March 2019



TABLE OF CONTENTS

	Page
 Summary Revenue Estimates:	
Aggregate Estimates	3
Summary of Net Direct Service Expenditure	5
Expenditure Analysis	6
Income Analysis	7
 Service Revenue Estimates:	
	9
Chief Executive's Office	10
Development and Regeneration Services	14
Education Services	18
Financial Services	22
Land and Environmental Services	26
Social Work Services	32
Related Companies, Joint Boards and Managed Services	36
 Trading Operations Estimates:	
	41
Summary of Trading Operations Estimates	42
Trading Operations Expenditure and Income Summary	43

REVENUE ESTIMATES 2018/19

SUMMARY OF AGGREGATE ESTIMATES

Line No.		Estimate 2018/19
		<u>£</u>
1	Service Expenditure	2,407,248,400
2	Service Income	878,439,200
3	<u>Total Net Service Expenditure</u>	<u>1,528,809,200</u>
4	Changes in Balances	-3,818,000
5	<u>Total Net Expenditure</u>	<u>1,524,991,200</u>
6	<u>Central Government Grant</u>	<u>1,248,192,000</u>
7	<u>Balance to be met from Local Taxes</u>	<u>276,799,200</u>

2017/18 £	COUNCIL TAX	2018/19 £
832.67	Band A	857.33
971.44	Band B	1,000.22
1,110.22	Band C	1,143.11
1,249.00	Band D	1,286.00
1,641.05	Band E	1,689.66
2,029.63	Band F	2,089.75
2,445.96	Band G	2,518.42
3,060.05	Band H	3,150.70

REVENUE ESTIMATES 2018/19

NET DIRECT SERVICE EXPENDITURE

Line No.		Estimate 2018/19
1	Chief Executive's Office	92,014,300
2	Development and Regeneration Services	34,921,900
3	Education Services	528,777,500
4	Financial Services	121,526,400
5	Land and Environmental Services	110,644,400
6	Social Work Services	405,131,400
7	Related Companies, Joint Boards and Managed Services	107,561,300
8	Net Direct Expenditure	<u>1,400,577,200</u>
9	Financing Costs	146,125,700
10	Allocations	-3,566,600
11	Contribution from Trading Operations and Related Companies	-14,237,200
12	Contributions to/from Funds	-89,900
13	Net Service Expenditure	<u>1,528,809,200</u>
14	Changes in Balances	-3,818,000
15	Total Net Expenditure	<u><u>1,524,991,200</u></u>

REVENUE ESTIMATES 2018/19

EXPENDITURE ANALYSIS

Line No.		Estimate 2018/19
		<hr/>
1	Employee costs	654,751,800
2	Premises costs	209,903,300
3	Supplies and services	234,295,300
4	Transport and plant	21,894,000
5	Transfer payments	603,651,400
6	Third party payments	545,692,300
7	Capital financing costs	148,089,800
8	Allocations <i>(Transfers to capital, Departmental allocations, Central support allocations)</i>	-14,374,600
9	Contributions to funds	3,345,100
10	<hr/> Service Expenditure <hr/>	<hr/> 2,407,248,400 <hr/>

REVENUE ESTIMATES 2018/19

INCOME ANALYSIS

Line No.		Estimate 2018/19
		<hr/>
1	Other grants, reimbursements and contributions	582,218,100
2	Customer and client receipts	143,649,200
3	Interest	1,029,200
4	Interdepartmental charges for services	133,870,500
5	Contribution from Trading Operations and Related Companies	14,237,200
6	Contributions from funds	3,435,000
7	Service Income	<hr/> 878,439,200 <hr/>

**Service Revenue
Estimates
2018/19**

CHIEF EXECUTIVE'S OFFICE**Estimate of Expenditure and Income**

Line No.	Expenditure	Estimate 2018/19 £
1	Governance	1,150,600
2	Employee costs	1,490,700
3	Transport and plant	3,800
4	Supplies and services	6,100
5	Transfer to capital	-350,000
6	Human Resources	3,924,800
7	Employee costs	3,225,300
8	Transport and plant	200
9	Supplies and services	699,300
10	Procurement	1,434,300
11	Employee costs	1,166,500
12	Transport and plant	1,000
13	Supplies and services	9,500
14	Third party payments	334,300
15	Transfer to capital	-77,000
16	Democratic Services	42,140,200
17	Employee costs	2,887,000
18	Premises costs	122,300
19	Transport and plant	16,600
20	Supplies and services	378,100
21	Transfer payments	38,736,200
22	Legal and Administration	5,242,300
23	Employee costs	4,528,400
24	Premises costs	38,500
25	Transport and plant	11,600
26	Supplies and services	843,800
27	Third party payments	35,000
28	Transfer to capital	-215,000
29	Chief Executive's Office	5,282,400
30	Employee costs	4,216,600
31	Transport and plant	4,600
32	Supplies and services	516,200
33	Third party payments	415,000
34	Transfer payments	130,000
35	Carried forward	59,174,600

CHIEF EXECUTIVE'S OFFICE

for the Year ending 31 March, 2019

<u>Line No.</u>	<u>Income</u>	<u>Estimate 2018/19</u> £
1	Governance	55,000
2	Customer and client receipts	55,000
3	Human Resources	224,300
4	Customer and client receipts	52,300
5	Inter departmental trading income	172,000
6	Procurement	262,000
7	Customer and client receipts	180,000
8	Inter departmental trading income	82,000
9	Democratic Services	954,000
10	Customer and client receipts	884,000
11	Inter departmental trading income	70,000
12	Legal and Administration	5,416,000
13	Customer and client receipts	4,605,600
14	Inter departmental trading income	810,400
15	Chief Executive's Office	188,900
16	Customer and client receipts	183,400
17	Inter departmental trading income	5,500
18	Carried forward	<hr/> 7,100,200

CHIEF EXECUTIVE'S OFFICE**Estimate of Expenditure and Income**

Line No.	<u>Expenditure</u>	<u>Estimate 2018/19</u> £
1	Brought forward	59,174,600
2	Transforming Glasgow PMO	774,200
3	Employee costs	814,700
4	Transport and plant	200
5	Supplies and services	6,000
6	Transfer to capital	-46,700
7	ICT	48,215,000
8	Employee costs	8,089,000
9	Supplies and services	1,200,000
10	Third party payments	38,926,000
11	<u>Direct departmental expenditure</u>	<u>108,163,800</u>
12	Central Charges	-31,092,500
13	Capital charges	11,000,800
14	Central support allocations in	19,671,400
15	Central support allocations out	-61,764,700
16	<u>Total expenditure</u>	<u>77,071,300</u>

CHIEF EXECUTIVE'S OFFICE

for the Year ending 31 March, 2019

<u>Line No.</u>	<u>Income</u>	<u>Estimate 2018/19</u> £
1	Brought forward	7,100,200
2	Transforming Glasgow PMO	62,300
3	Inter departmental trading income	62,300
4	ICT	8,987,000
5	Customer and client receipts	8,987,000
6	<u>Direct departmental income</u>	<u>16,149,500</u>
7	<u>Direct departmental net expenditure to summary page 5</u>	<u>92,014,300</u>
8	<u>Net expenditure</u>	<u>60,921,800</u>

DEVELOPMENT AND REGENERATION SERVICES

Estimate of Expenditure and Income

Line No.	Expenditure	Estimate 2018/19 £
1	Planning Services	5,679,000
2	Employee costs	4,951,700
3	Transport and plant	9,500
4	Supplies and services	133,200
5	Transfer payments	761,500
6	Transfer to capital	-176,900
7	Project Management - Design	6,826,000
8	Employee costs	5,374,300
9	Premises costs	5,729,100
10	Transport and plant	38,700
11	Supplies and services	992,800
12	Third party payments	278,100
13	Transfer to capital	-5,587,000
14	Housing Investment	106,838,900
15	Employee costs	2,962,900
16	Premises costs	13,500
17	Transport and plant	1,600
18	Supplies and services	876,100
19	Third party payments	25,500
20	Transfer payments	103,144,300
21	Transfer to capital	-185,000
22	Economic Development	21,789,500
23	Employee costs	4,326,400
24	Premises costs	584,900
25	Transport and plant	200
26	Supplies and services	7,200,700
27	Third party payments	3,909,700
28	Transfer payments	7,595,300
29	Transfer to capital	-1,827,700
30	Service Development	4,176,200
31	Employee costs	3,493,800
32	Premises costs	20,600
33	Transport and plant	80,500
34	Supplies and services	234,500
35	Third party payments	436,800
36	Transfer to capital	-90,000
37	Building Standards	1,739,900
38	Employee costs	1,591,200
39	Premises costs	109,000
40	Transport and plant	3,000
41	Supplies and services	36,700
42	Carried forward	147,049,500

DEVELOPMENT AND REGENERATION SERVICES

for the Year ending 31 March, 2019

<u>Line No.</u>	<u>Income</u>	<u>Estimate 2018/19</u> £
1	Planning Services	1,980,600
2	Customer and client receipts	1,980,600
3	Project Management - Design	5,839,100
4	Customer and client receipts	5,371,100
5	Inter departmental trading income	468,000
6	Housing Investment	107,013,200
7	Other grants, reimbursements and contributions	103,054,000
8	Customer and client receipts	3,870,200
9	Interest	89,000
10	Economic Development	5,066,200
11	Other grants, reimbursements and contributions	4,306,200
12	Customer and client receipts	760,000
13	Service Development	574,400
14	Other grants, reimbursements and contributions	275,000
15	Customer and client receipts	299,400
16	Building Standards	3,355,100
17	Customer and client receipts	3,248,100
18	Inter departmental trading income	107,000
19	Carried forward	123,828,600

DEVELOPMENT AND REGENERATION SERVICES

Estimate of Expenditure and Income

<u>Line No.</u>	<u>Expenditure</u>	<u>Estimate 2018/19</u> £
1	Brought forward	147,049,500
2	Property and Land Services	132,388,500
3	Employee costs	4,300,000
4	Premises costs	72,535,900
5	Transport and plant	500
6	Supplies and services	55,552,100
7	Direct departmental expenditure	279,438,000
8	Central Charges	19,682,000
9	Capital charges	30,812,400
10	Central support allocations in	4,962,000
11	Central support allocations out	-16,092,400
12	Total expenditure	299,120,000

DEVELOPMENT AND REGENERATION SERVICES

for the Year ending 31 March, 2019

<u>Line No.</u>	<u>Income</u>	<u>Estimate 2018/19 £</u>
1	Brought forward	123,828,600
2	Property and Land Services	120,687,500
3	Customer and client receipts	2,478,500
4	Inter departmental trading income	118,209,000
5	<u>Direct departmental income</u>	<u>244,516,100</u>
6	<u>Direct departmental net expenditure to summary page 5</u>	<u>34,921,900</u>
7	<u>Net expenditure</u>	<u>54,603,900</u>

EDUCATION SERVICES

Estimate of Expenditure and Income

<u>Line No.</u>	<u>Expenditure</u>	<u>Estimate 2018/19</u> £
1	Support Services	2,718,500
2	Employee costs	2,395,600
3	Transport and plant	26,100
4	Supplies and services	278,800
5	Third party payments	18,000
6	Early Years	71,715,400
7	Employee costs	56,294,200
8	Premises costs	2,778,200
9	Transport and plant	60,600
10	Supplies and services	5,196,500
11	Third party payments	1,135,400
12	Transfer payments	6,250,500
13	Primary Schools	196,276,200
14	Employee costs	141,276,100
15	Premises costs	24,025,900
16	Transport and plant	1,104,900
17	Supplies and services	27,027,100
18	Third party payments	1,124,800
19	Transfer payments	1,717,400
20	Secondary Schools	200,401,000
21	Employee costs	121,919,500
22	Premises costs	64,538,500
23	Transport and plant	1,135,400
24	Supplies and services	10,710,500
25	Third party payments	1,646,200
26	Transfer payments	450,900
27	Additional Support For Learning	62,943,400
28	Employee costs	42,154,300
29	Premises costs	2,559,000
30	Transport and plant	8,582,200
31	Supplies and services	2,951,300
32	Third party payments	6,617,200
33	Transfer payments	79,400
34	Schools - Other	3,692,800
35	Employee costs	2,907,100
36	Premises costs	159,300
37	Transport and plant	113,400
38	Supplies and services	487,100
39	Third party payments	25,900
40	Carried forward	<u>537,747,300</u>

EDUCATION SERVICES

for the Year ending 31 March, 2019

<u>Line No.</u>	<u>Income</u>	<u>Estimate 2018/19</u> £
1	Support Services	198,000
2	Customer and client receipts	198,000
3	Early Years	4,955,200
4	Customer and client receipts	4,955,200
5	Primary Schools	3,241,800
6	Customer and client receipts	3,241,800
7	Secondary Schools	3,344,400
8	Customer and client receipts	3,344,400
9	Additional Support For Learning	2,150,900
10	Customer and client receipts	2,150,900
11	Schools - Other	954,800
12	Customer and client receipts	954,800
13	Carried forward	<hr/> 14,845,100

EDUCATION SERVICES

Estimate of Expenditure and Income

Line No.	<u>Expenditure</u>	Estimate <u>2018/19</u> £
1	Brought forward	537,747,300
2	Education Maintenance Allowance/Bursaries	3,254,800
3	Employee costs	165,000
4	Transfer payments	3,089,800
5	Gateway	122,600
6	Supplies and services	122,600
7	Education Improvement Services	1,888,300
8	Employee costs	1,516,700
9	Transport and plant	13,700
10	Supplies and services	325,900
11	Transfer payments	32,000
12	Education - Miscellaneous	2,456,200
13	Employee costs	8,700
14	Premises costs	1,768,400
15	Transport and plant	270,000
16	Supplies and services	233,500
17	Third party payments	175,600
18	Education - Vocational Training	2,939,000
19	Employee costs	1,841,400
20	Transport and plant	363,000
21	Supplies and services	734,600
22	Direct departmental expenditure	548,408,200
23	Central Charges	61,666,300
24	Capital charges	37,435,300
25	Central support allocations in	24,231,000
26	Total expenditure	610,074,500

EDUCATION SERVICES

for the Year ending 31 March, 2019

Line No.	Income	Estimate 2018/19 £
1	Brought forward	14,845,100
2	Education Maintenance Allowance/Bursaries	3,000,000
3	Other grants, reimbursements and contributions	3,000,000
4	Education Improvement Services	1,785,600
5	Customer and client receipts	1,785,600
6	Direct departmental income	19,630,700
7	Direct departmental net expenditure to summary page 5	528,777,500
8	Net expenditure	590,443,800

FINANCIAL SERVICES

Estimate of Expenditure and Income

Line No.	<u>Expenditure</u>	Estimate <u>2018/19</u> £
1	Financial Strategy and Management	8,643,500
2	Employee costs	4,932,800
3	Premises costs	1,451,400
4	Transport and plant	1,495,900
5	Supplies and services	487,400
6	Transfer payments	510,000
7	Transfer to capital	-234,000
8	Financial Inclusion	1,511,200
9	Employee costs	1,137,000
10	Premises costs	48,000
11	Transport and plant	2,000
12	Supplies and services	98,900
13	Third party payments	39,000
14	Transfer payments	186,300
15	Audit and Inspection	1,257,600
16	Employee costs	1,238,000
17	Transport and plant	4,100
18	Supplies and services	10,500
19	Third party payments	5,000
20	Strathclyde Pension Fund Office	3,145,900
21	Employee costs	3,145,900
22	Council Tax Reduction Scheme/Benefits Payments	406,629,700
23	Housing benefit payments	331,548,400
24	Council Tax reduction	68,269,000
25	Scottish welfare fund	6,812,300
26	Assessor and Electoral Registration Office	2,886,700
27	Employee costs	2,483,300
28	Transport and plant	2,000
29	Supplies and services	401,400
30	Customer and Business Services	38,543,400
31	Employee costs	33,090,900
32	Premises costs	628,000
33	Transport and plant	9,000
34	Supplies and services	3,246,300
35	Transfer payments	1,599,200
36	Transfer to capital	-30,000
37	Carried forward	462,618,000

FINANCIAL SERVICES

for the Year ending 31 March, 2019

Line No.	<u>Income</u>	Estimate <u>2018/19</u> £
1	Financial Strategy and Management	7,119,700
2	Customer and client receipts	2,077,000
3	Inter departmental trading income	5,042,700
4	Financial Inclusion	843,000
5	Customer and client receipts	843,000
6	Audit and Inspection	172,000
7	Customer and client receipts	172,000
8	Strathclyde Pension Fund Office	4,282,900
9	Customer and client receipts	4,282,900
10	Council Tax Reduction Scheme/Benefits Payments	321,347,400
11	Other grants, reimbursements and contributions	321,347,400
12	Assessor and Electoral Registration Office	450,500
13	Customer and client receipts	450,500
14	Customer and Business Services	9,860,900
15	Other grants, reimbursements and contributions	4,293,000
16	Customer and client receipts	5,224,100
17	Inter departmental trading income	343,800
18	Carried forward	344,076,400

FINANCIAL SERVICES

Estimate of Expenditure and Income

Line No.	<u>Expenditure</u>	Estimate <u>2018/19</u> £
1	Brought forward	462,618,000
2	Support Services	5,549,800
3	External audit fees	759,000
4	Payments to other bodies	1,452,900
5	Transfer payments	704,000
6	Resource management	216,000
7	Members' allowances and expenses	2,417,900
8	<u>Direct departmental expenditure</u>	468,167,800
9	Central Charges	-22,324,300
10	Capital charges	63,500
11	Central support allocations in	14,103,300
12	Central support allocations out	-36,491,100
13	<u>Total expenditure</u>	445,843,500

FINANCIAL SERVICES

for the Year ending 31 March, 2019

Line No.	<u>Income</u>	Estimate <u>2018/19</u> £
1	Brought forward	344,076,400
2	Support Services	2,565,000
3	Customer and client receipts	2,565,000
4	<u>Direct departmental income</u>	<u>346,641,400</u>
5	<u>Direct departmental net expenditure to summary page 5</u>	<u>121,526,400</u>
6	<u>Net expenditure</u>	<u>99,202,100</u>

LAND AND ENVIRONMENTAL SERVICES

Estimate of Expenditure and Income

Line No.	<u>Expenditure</u>	Estimate 2018/19 £
1	Clean Glasgow	2,375,200
2	Supplies and services	975,600
3	Third party payments	1,399,600
4	Bereavement Services	3,031,000
5	Employee costs	1,048,000
6	Premises costs	650,800
7	Transport and plant	92,800
8	Supplies and services	1,130,800
9	Third party payments	30,000
10	Allocations	78,600
11	Business Support	133,100
12	Employee costs	4,680,600
13	Premises costs	160,600
14	Transport and plant	170,700
15	Supplies and services	357,800
16	Allocations	-5,236,600
17	Project Management and Design	4,861,800
18	Employee costs	3,010,400
19	Premises costs	20,500
20	Transport and plant	27,700
21	Supplies and services	278,600
22	Third party payments	1,196,200
23	Allocations	328,400
24	Environmental Services	6,345,200
25	Employee costs	5,077,900
26	Premises costs	80,000
27	Transport and plant	102,600
28	Supplies and services	783,300
29	Third party payments	115,000
30	Transfer payments	23,000
31	Allocations	163,400
32	Public Toilets	427,300
33	Premises costs	198,900
34	Supplies and services	211,400
35	Allocations	17,000
36	Carried forward	17,173,600

LAND AND ENVIRONMENTAL SERVICES

for the Year ending 31 March, 2019

<u>Line No.</u>	<u>Income</u>	<u>Estimate 2018/19 £</u>
1	Bereavement Services	4,118,300
2	Customer and client receipts	4,118,300
3	Business Support	133,100
4	Customer and client receipts	132,500
5	Inter departmental trading income	600
6	Project Management and Design	3,010,800
7	Customer and client receipts	120,000
8	Inter departmental trading income	2,890,800
9	Environmental Services	427,200
10	Customer and client receipts	230,500
11	Inter departmental trading income	196,700
12	Carried forward	7,689,400

LAND AND ENVIRONMENTAL SERVICES

Estimate of Expenditure and Income

Line No.	Expenditure	Estimate 2018/19 £
1	Brought forward	17,173,600
2	Refuse Collection	28,395,400
3	Premises costs	5,000
4	Transport and plant	6,800
5	Supplies and services	28,155,400
6	Allocations	228,200
7	Street Cleansing	19,407,600
8	Employee costs	3,641,600
9	Transport and plant	153,200
10	Supplies and services	15,462,700
11	Allocations	150,100
12	Disposal Services	41,098,300
13	Employee costs	5,612,200
14	Premises costs	2,850,700
15	Transport and plant	3,196,200
16	Supplies and services	5,026,600
17	Third party payments	24,113,400
18	Allocations	299,200
19	Parking	2,029,900
20	Employee costs	195,800
21	Premises costs	347,700
22	Supplies and services	1,308,200
23	Allocations	178,200
24	Parks and Open Spaces	26,099,400
25	Employee costs	4,940,800
26	Premises costs	929,400
27	Transport and plant	362,200
28	Supplies and services	18,859,200
29	Third party payments	444,300
30	Allocations	665,500
31	Transfer to capital	-102,000
32	Roads Operations	20,486,700
33	Employee costs	4,082,400
34	Premises costs	401,300
35	Transport and plant	172,500
36	Supplies and services	13,736,000
37	Third party payments	1,027,100
38	Allocations	1,067,400
39	Carried forward	<u>154,690,900</u>

LAND AND ENVIRONMENTAL SERVICES

for the Year ending 31 March, 2019

<u>Line No.</u>	<u>Income</u>	<u>Estimate 2018/19</u> £
1	Brought forward	7,689,400
2	Refuse Collection	6,130,500
3	Customer and client receipts	5,659,300
4	Inter departmental trading income	471,200
5	Street Cleansing	200,200
6	Customer and client receipts	198,200
7	Inter departmental trading income	2,000
8	Disposal Services	6,540,300
9	Customer and client receipts	5,801,500
10	Inter departmental trading income	738,800
11	Parking	21,685,300
12	Customer and client receipts	21,654,300
13	Inter departmental trading income	31,000
14	Parks and Open Spaces	6,042,500
15	Other grants, reimbursements and contributions	17,500
16	Customer and client receipts	3,701,900
17	Inter departmental trading income	2,323,100
18	Roads Operations	1,017,900
19	Customer and client receipts	376,900
20	Inter departmental trading income	641,000
21	Carried forward	<hr/> 49,306,100

LAND AND ENVIRONMENTAL SERVICES

Estimate of Expenditure and Income

Line No.	<u>Expenditure</u>	Estimate <u>2018/19</u> £
1	Brought forward	154,690,900
2	Traffic Management	8,554,200
3	Employee costs	2,692,900
4	Premises costs	2,600
5	Transport and plant	50,200
6	Supplies and services	3,340,000
7	Third party payments	2,385,200
8	Allocations	83,300
9	Trading Standards	1,235,500
10	Employee costs	1,119,100
11	Transport and plant	17,000
12	Supplies and services	99,400
13	Direct departmental expenditure	164,480,600
14	Central Charges	49,609,800
15	Capital charges	30,562,000
16	Central support allocations in	19,047,800
17	Total expenditure	214,090,400

LAND AND ENVIRONMENTAL SERVICES

for the Year ending 31 March, 2019

<u>Line No.</u>	<u>Income</u>	<u>Estimate 2018/19</u> £
1	Brought forward	49,306,100
2	Traffic Management	4,494,900
3	Customer and client receipts	4,434,900
4	Inter departmental trading income	60,000
5	Trading Standards	35,200
6	Customer and client receipts	35,200
7	Direct departmental income	53,836,200
8	Direct departmental net expenditure to summary page 5	110,644,400
9	Net expenditure	160,254,200

SOCIAL WORK SERVICES

Estimate of Expenditure and Income

Line No.	<u>Expenditure</u>	<u>Estimate 2018/19</u> £
1	Community Care	404,787,500
2	Employee costs	72,965,400
3	Premises costs	17,001,400
4	Transport and plant	2,141,000
5	Supplies and services	13,101,600
6	Third party payments	271,116,400
7	Transfer payments	26,886,600
8	Allocations	745,000
9	Capital financing costs	830,100
10	Children and Families	139,488,400
11	Employee costs	50,346,000
12	Premises costs	2,064,400
13	Transport and plant	1,637,500
14	Supplies and services	3,521,500
15	Third party payments	78,705,700
16	Transfer payments	3,213,300
17	Criminal Justice	14,929,000
18	Employee costs	9,592,100
19	Premises costs	576,300
20	Transport and plant	81,200
21	Supplies and services	2,721,900
22	Third party payments	1,901,500
23	Transfer payments	56,000
24	Fieldwork	7,441,000
25	Employee costs	3,741,800
26	Premises costs	2,966,700
27	Transport and plant	70,100
28	Supplies and services	617,000
29	Third party payments	45,400
30	Other Services	13,251,200
31	Employee costs	10,231,800
32	Premises costs	2,844,500
33	Transport and plant	203,800
34	Supplies and services	707,600
35	Third party payments	8,500
36	Allocations	-745,000
37	Carried forward	579,897,100

SOCIAL WORK SERVICES

for the Year ending 31 March, 2019

<u>Line No.</u>	<u>Income</u>	<u>Estimate 2018/19</u> £
1	Community Care	120,215,900
2	Other grants, reimbursements and contributions	95,185,500
3	Customer and client receipts	24,935,000
4	Inter departmental trading income	95,400
5	Children and Families	2,040,000
6	Other grants, reimbursements and contributions	727,300
7	Customer and client receipts	1,312,700
8	Criminal Justice	2,856,400
9	Other grants, reimbursements and contributions	2,214,900
10	Customer and client receipts	641,500
11	Fieldwork	1,917,700
12	Customer and client receipts	1,633,500
13	Inter departmental trading income	284,200
14	Other Services	47,735,700
15	Other grants, reimbursements and contributions	47,472,300
16	Customer and client receipts	263,400
17	Carried forward	<u>174,765,700</u>

SOCIAL WORK SERVICES

Estimate of Expenditure and Income

Line No.	<u>Expenditure</u>	Estimate <u>2018/19</u> £
1	Brought forward	579,897,100
2	<u>Direct departmental expenditure</u>	<u>579,897,100</u>
3	Central Charges	33,695,200
4	Capital charges	4,929,100
5	Central support allocations in	28,766,100
6	<u>Total expenditure</u>	<u>613,592,300</u>

SOCIAL WORK SERVICES

for the Year ending 31 March, 2019

<u>Line No.</u>	<u>Income</u>	<u>Estimate 2018/19</u> £
1	Brought forward	174,765,700
2	Direct departmental income	174,765,700
3	Direct departmental net expenditure to summary page 5	405,131,400
4	Net expenditure	438,826,600

RELATED COMPANIES, JOINT BOARDS AND MANAGED SERVICES

Estimate of Expenditure and Income

<u>Line No.</u>	<u>Expenditure</u>	<u>Estimate 2018/19 £</u>
1	City Building Glasgow JV	2,851,000
2	Third party payments	995,000
3	Transfer payments	1,856,000
4	City Building Contracts	500,000
5	Third party payments	500,000
6	City Parking (Glasgow) LLP	5,228,700
7	Premises costs	1,317,000
8	Third party payments	3,911,700
9	Glasgow Life	72,539,000
10	Third party payments	72,539,000
11	Community Safety Glasgow	8,705,100
12	Third party payments	8,705,100
13	City Property (Glasgow) LLP	1,330,600
14	Third party payments	1,330,600
15	City Property Investment	2,419,200
16	Third party payments	2,419,200
17	Strathclyde Partnership for Transport	10,675,100
18	Concessionary fares	1,125,900
19	Passenger transportation	9,549,200
20	Jobs and Business Glasgow	4,768,900
21	Third party payments	4,768,900
22	Managed Services - Scientific Services	2,871,100
23	Employee costs	1,632,000
24	Premises costs	362,000
25	Transport and plant	25,200
26	Supplies and services	353,600
27	Support services	173,700
28	Allocations	90,600
29	Capital financing costs	234,000
30	Carried forward	<u>111,888,700</u>

**RELATED COMPANIES, JOINT BOARDS AND
MANAGED SERVICES**

for the Year ending 31 March, 2019

<u>Line No.</u>	<u>Income</u>	<u>Estimate 2018/19 £</u>
1	City Building Glasgow JV	139,300
2	Customer and client receipts	139,300
3	City Parking (Glasgow) LLP	1,317,000
4	Customer and client receipts	1,317,000
5	Managed Services - Scientific Services	2,871,100
6	Other grants, reimbursements and contributions	325,000
7	Customer and client receipts	1,742,900
8	Interest	40,200
9	Inter departmental trading income	763,000
10	Carried forward	<u>4,327,400</u>

**RELATED COMPANIES, JOINT BOARDS AND
MANAGED SERVICES****Estimate of Expenditure and Income**

Line No.	<u>Expenditure</u>	Estimate <u>2018/19</u> £
1	Brought forward	111,888,700
2	<u>Direct departmental expenditure</u>	<u>111,888,700</u>
3	<u>Total expenditure</u>	<u>111,888,700</u>

**RELATED COMPANIES, JOINT BOARDS AND
MANAGED SERVICES**

for the Year ending 31 March, 2019

<u>Line No.</u>	<u>Income</u>	<u>Estimate 2018/19 £</u>
1	Brought forward	4,327,400
2	Total income	4,327,400
3	Direct departmental net expenditure to summary page 5	107,561,300
4	Net Expenditure	107,561,300

Trading Operations Estimates 2018/19

TRADING OPERATIONS ESTIMATES

for year ending 31 March 2019

	<u>2018/19</u> £	<u>2018/19</u> £	<u>2018/19</u> £
	Income	Expenditure	Gross Surplus
Trading Operations			
Transport	30,942,100	30,245,700	696,400
Area Operations	79,214,500	78,307,600	906,900
	<u>110,156,600</u>	<u>108,553,300</u>	<u>1,603,300</u>
Contribution to General Fund			1,497,300
Net Surplus			<u><u>106,000</u></u>

TRADING OPERATIONS ESTIMATES
for year ending 31 March 2019

	Estimate <u>2018/19</u> £
<u>Expenditure:</u>	108,553,300
Employee costs	57,842,400
Premises costs	1,726,500
Supplies and services	7,176,000
Transport and plant	34,789,900
Third party payments	1,651,900
Allocations	1,886,700
Capital charges	87,000
Central support allocations in	3,392,900
<u>Income:</u>	110,156,600
Customer and client receipts	5,033,200
Inter departmental trading income	105,123,400
Gross Surplus	1,603,300
Contribution to General Fund	1,497,300
<u>Net Surplus</u>	106,000