

GLASGOW CITY COUNCIL
REVENUE ESTIMATES for the YEAR ENDING
31 March 2022



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REVENUE ESTIMATES 2021/22

SUMMARY OF AGGREGATE ESTIMATES

Line No.		Estimate 2021/22
		<u>£</u>
1	Service Expenditure	2,637,381,400
2	Service Income	953,499,200
3	<u>Total Net Service Expenditure</u>	<u>1,683,882,200</u>
4	Changes in Balances	-9,749,000
5	<u>Total Net Expenditure</u>	<u>1,674,133,200</u>
6	<u>Central Government Grant</u>	<u>1,364,924,000</u>
7	<u>Balance to be met from Local Taxes</u>	<u>309,209,200</u>

2020/21 £	COUNCIL TAX	2021/22 £
924.00	Band A	924.00
1,078.00	Band B	1,078.00
1,232.00	Band C	1,232.00
1,386.00	Band D	1,386.00
1,821.05	Band E	1,821.05
2,252.25	Band F	2,252.25
2,714.25	Band G	2,714.25
3,395.70	Band H	3,395.70

REVENUE ESTIMATES 2021/22

NET DIRECT SERVICE EXPENDITURE

Line No.		<u>Estimate 2021/22</u>
1	Chief Executive's Office	100,203,600
2	Education Services	655,211,000
3	Financial Services	125,768,200
4	Neighbourhoods, Regeneration And Sustainability	160,756,900
5	Social Work Services	450,079,200
6	Related Companies and Joint Boards	103,770,000
7	Net Direct Expenditure	<u>1,595,788,900</u>
8	Financing Costs	95,086,900
9	Allocations	-173,700
10	Contribution from Related Companies	-8,170,000
11	Contributions to/from Funds	1,350,100
12	Net Service Expenditure	<u>1,683,882,200</u>
13	Changes in Balances	-9,749,000
14	<u>Total Net Expenditure</u>	<u>1,674,133,200</u>

REVENUE ESTIMATES 2021/22

EXPENDITURE ANALYSIS

Line No.		Estimate 2021/22
1	Employee costs	938,391,000
2	Premises costs	207,346,300
3	Supplies and services	282,977,800
4	Transport and plant	22,197,800
5	Transfer payments	587,842,900
6	Third party payments	510,018,900
7	Capital financing costs	96,991,900
8	Allocations <i>(Transfers to capital, Departmental allocations, Central support allocations)</i>	-11,510,300
9	Contributions to funds	3,125,100
10	Service Expenditure	2,637,381,400

REVENUE ESTIMATES 2021/22

INCOME ANALYSIS

Line No.		Estimate 2021/22
		<hr/>
1	Other grants, reimbursements and contributions	580,962,900
2	Customer and client receipts	174,139,000
3	Interest	994,000
4	Interdepartmental charges for services	187,458,300
5	Contribution from Related Companies	8,170,000
6	Contributions from funds	1,775,000
7	Service Income	<hr/> 953,499,200 <hr/>

**Service Revenue
Estimates
2021/22**

CHIEF EXECUTIVE'S OFFICE**Estimate of Expenditure and Income**

Line No.	<u>Expenditure</u>	<u>Estimate 2021/22</u> £
1	Governance	1,115,000
2	Employee costs	1,456,100
3	Transport and plant	2,800
4	Supplies and services	6,100
5	Transfer to capital	-350,000
6	Human Resources	4,676,200
7	Employee costs	4,065,200
8	Premises costs	18,800
9	Transport and plant	200
10	Supplies and services	592,000
11	Procurement	2,302,400
12	Employee costs	2,122,800
13	Transport and plant	1,000
14	Supplies and services	9,500
15	Third party payments	355,000
16	Transfer to capital	-185,900
17	Community Empowerment Services	28,581,800
18	Employee costs	2,276,600
19	Premises costs	42,900
20	Transport and plant	7,000
21	Supplies and services	159,700
22	Transfer payments	26,095,600
23	Legal and Administration	8,474,700
24	Employee costs	6,993,800
25	Premises costs	33,000
26	Transport and plant	22,900
27	Supplies and services	1,470,000
28	Third party payments	35,000
29	Transfer Payments	20,000
30	Transfer to capital	-100,000
31	Chief Executive's Office	5,926,400
32	Employee costs	5,125,000
33	Transport and plant	5,900
34	Supplies and services	306,500
35	Third party payments	369,000
36	Transfer payments	120,000
37	Carried forward	51,076,500

CHIEF EXECUTIVE'S OFFICE

for the Year ending 31 March, 2022

Line No.	<u>Income</u>	Estimate 2021/22 £
1	Governance	139,100
2	Customer and client receipts	55,000
3	Inter departmental trading income	84,100
4	Human Resources	1,366,400
5	Customer and client receipts	127,900
6	Inter departmental trading income	1,238,500
7	Procurement	766,900
8	Customer and client receipts	273,900
9	Inter departmental trading income	493,000
10	Community Empowerment Services	912,600
11	Customer and client receipts	884,000
12	Inter departmental trading income	28,600
13	Legal and Administration	5,307,400
14	Customer and client receipts	4,455,300
15	Inter departmental trading income	852,100
16	Chief Executive's Office	368,400
17	Customer and client receipts	283,100
18	Inter departmental trading income	85,300
19	Carried forward	8,860,800

CHIEF EXECUTIVE'S OFFICE**Estimate of Expenditure and Income**

Line No.	Expenditure	Estimate 2021/22 £
1	Brought forward	51,076,500
2	Transformation and Financial Inclusion	4,510,400
3	Employee costs	1,793,900
4	Premises costs	35,000
5	Transport and plant	3,700
6	Supplies and services	106,500
7	Third party payments	35,000
8	Transfer payments	2,536,300
9	ICT	45,759,900
10	Employee costs	10,035,800
11	Supplies and services	700,000
12	Third party payments	35,024,100
13	Economic Development	17,809,100
14	Employee costs	3,957,000
15	Premises costs	258,400
16	Transport and plant	200
17	Supplies and services	7,305,700
18	Third party payments	384,500
19	Transfer payments	5,903,300
20	Direct departmental expenditure	119,155,900
21	Central Charges	-32,181,800
22	Capital charges	12,269,000
23	Central support allocations in	20,108,100
24	Central support allocations out	-64,558,900
25	Total expenditure	86,974,100

CHIEF EXECUTIVE'S OFFICE

for the Year ending 31 March, 2022

<u>Line No.</u>	<u>Income</u>	<u>Estimate 2021/22</u> £
1	Brought forward	8,860,800
2	Transformation and Financial Inclusion	808,700
3	Customer and client receipts	808,700
4	ICT	8,225,000
5	Customer and client receipts	8,225,000
6	Economic Development	1,057,800
7	Other grants, reimbursements and contributions	880,800
8	Customer and client receipts	177,000
9	<u>Direct departmental income</u>	<u>18,952,300</u>
10	<u>Direct departmental net expenditure to summary page 5</u>	<u>100,203,600</u>
11	<u>Net expenditure</u>	<u>68,021,800</u>

EDUCATION SERVICES

Estimate of Expenditure and Income

<u>Line No.</u>	<u>Expenditure</u>	<u>Estimate</u> <u>2021/22</u> £
1	Support Services	4,955,800
2	Employee costs	4,655,100
3	Transport and plant	26,100
4	Supplies and services	274,600
5	Early Years	122,001,300
6	Employee costs	88,344,200
7	Premises costs	3,425,600
8	Transport and plant	26,100
9	Supplies and services	4,819,500
10	Third party payments	1,135,400
11	Transfer payments	24,250,500
12	Primary Schools	226,117,700
13	Employee costs	169,892,300
14	Premises costs	24,994,100
15	Transport and plant	1,149,900
16	Supplies and services	26,507,200
17	Third party payments	1,223,800
18	Transfer payments	2,350,400
19	Secondary Schools	230,477,900
20	Employee costs	147,629,800
21	Premises costs	68,332,800
22	Transport and plant	1,107,900
23	Supplies and services	11,016,800
24	Third party payments	1,444,700
25	Transfer payments	945,900
26	Additional Support For Learning	68,576,900
27	Employee costs	48,147,500
28	Premises costs	1,902,400
29	Transport and plant	8,459,200
30	Supplies and services	3,066,700
31	Third party payments	6,921,700
32	Transfer payments	79,400
33	Schools - Other	7,707,600
34	Employee costs	7,113,200
35	Premises costs	4,200
36	Transport and plant	111,900
37	Supplies and services	461,900
38	Third party payments	16,400
39	Carried forward	<u>659,837,200</u>

EDUCATION SERVICES

for the Year ending 31 March, 2022

Line No.	<u>Income</u>	Estimate 2021/22 £
1	Support Services	120,000
2	Customer and client receipts	120,000
3	Early Years	435,400
4	Customer and client receipts	435,400
5	Primary Schools	3,358,400
6	Customer and client receipts	3,358,400
7	Secondary Schools	3,323,300
8	Customer and client receipts	3,323,300
9	Additional Support For Learning	1,879,500
10	Customer and client receipts	1,879,500
11	Schools - Other	855,100
12	Customer and client receipts	855,100
13	Carried forward	<hr/> 9,971,700

EDUCATION SERVICES

Estimate of Expenditure and Income

<u>Line No.</u>	<u>Expenditure</u>	<u>Estimate 2021/22</u> £
1	Brought forward	659,837,200
2	Education Maintenance Allowance/Bursaries	3,176,900
3	Employee costs	176,900
4	Transfer payments	3,000,000
5	Gateway	137,300
6	Supplies and services	137,300
7	Education Improvement Services	1,952,600
8	Employee costs	1,560,900
9	Transport and plant	10,300
10	Supplies and services	355,900
11	Transfer payments	25,500
12	Education - Miscellaneous	2,783,700
13	Employee costs	90,100
14	Premises costs	1,674,100
15	Transport and plant	4,600
16	Supplies and services	845,500
17	Third party payments	169,400
18	Education - Vocational Training	2,085,100
19	Employee costs	1,232,600
20	Transport and plant	361,400
21	Supplies and services	491,100
22	Direct departmental expenditure	669,972,800
23	Central Charges	65,137,000
24	Capital charges	40,524,000
25	Central support allocations in	24,613,000
26	Total expenditure	735,109,800

EDUCATION SERVICES

for the Year ending 31 March, 2022

Line No.	<u>Income</u>	Estimate 2021/22 £
1	Brought forward	9,971,700
2	Education Maintenance Allowance/Bursaries	3,000,000
3	Other grants, reimbursements and contributions	3,000,000
4	Education Improvement Services	1,790,100
5	Customer and client receipts	1,790,100
6	Direct departmental income	14,761,800
7	Direct departmental net expenditure to summary page	655,211,000
8	Net expenditure	720,348,000

FINANCIAL SERVICES

Estimate of Expenditure and Income

Line No.	<u>Expenditure</u>	Estimate <u>2021/22</u> £
1	Financial Strategy and Management	10,418,000
2	Employee costs	6,660,700
3	Premises costs	423,200
4	Transport and plant	283,000
5	Supplies and services	3,062,100
6	Transfer payments	110,000
7	Transfer to capital	-121,000
8	Audit and Inspection	1,716,100
9	Employee costs	1,701,500
10	Transport and plant	4,100
11	Supplies and services	5,500
12	Third party payments	5,000
13	Strathclyde Pension Fund Office	3,589,000
14	Employee costs	3,589,000
15	Council Tax Reduction Scheme/Benefits Payments	351,942,700
16	Housing benefit payments	271,719,400
17	Council Tax Reduction	72,855,000
18	Scottish Welfare Fund	7,368,300
19	Assessor and Electoral Registration Office	3,613,700
20	Employee costs	3,210,300
21	Transport and plant	2,000
22	Supplies and services	401,400
23	Customer and Business Services	34,741,100
24	Employee costs	31,274,700
25	Premises costs	608,500
26	Transport and plant	12,200
27	Supplies and services	2,645,000
28	Transfer payments	211,200
29	Transfer to capital	-10,500
30	Support Services	6,046,600
31	External audit fees	750,000
32	Payments to other bodies	2,002,900
33	Transfer payments	694,300
34	Members' allowances and expenses	2,599,400
35	Carried forward	412,067,200

FINANCIAL SERVICES

for the Year ending 31 March, 2022

Line No.	<u>Income</u>	Estimate <u>2021/22</u> £
1	Financial Strategy and Management	7,324,500
2	Customer and client receipts	2,383,200
3	Inter departmental trading income	4,941,300
4	Audit and Inspection	288,000
5	Customer and client receipts	288,000
6	Strathclyde Pension Fund Office	4,510,700
7	Customer and client receipts	4,510,700
8	Council Tax Reduction Scheme/Benefits Payments	263,347,400
9	Other grants, reimbursements and contributions	263,347,400
10	Assessor and Electoral Registration Office	427,500
11	Customer and client receipts	427,500
12	Customer and Business Services	8,237,700
13	Other grants, reimbursements and contributions	3,885,700
14	Customer and client receipts	4,161,100
15	Inter departmental trading income	190,900
16	Support Services	2,565,000
17	Customer and client receipts	2,565,000
18	Carried forward	<u>286,700,800</u>

FINANCIAL SERVICES

Estimate of Expenditure and Income

Line No.	<u>Expenditure</u>	Estimate <u>2021/22</u> £
1	Brought forward	412,067,200
2	Catering and Facilities Management	63,300,000
3	Employee costs	45,933,100
4	Premises costs	1,733,500
5	Transport and plant	1,002,400
6	Supplies and services	13,838,200
7	Third party payments	792,800
8	<u>Direct departmental expenditure</u>	<u>475,367,200</u>
9	Central Charges	-24,286,900
10	Capital charges	181,300
11	Central support allocations in	17,673,100
12	Central support allocations out	-42,141,300
13	<u>Total expenditure</u>	<u>451,080,300</u>

FINANCIAL SERVICES

for the Year ending 31 March, 2022

Line No.	<u>Income</u>	Estimate <u>2021/22</u> £
1	Brought forward	286,700,800
2	Catering and Facilities Management	62,898,200
3	Customer and client receipts	11,989,700
4	Inter departmental trading income	50,908,500
5	<u>Direct departmental income</u>	<u>349,599,000</u>
6	<u>Direct departmental net expenditure to summary page 5</u>	<u>125,768,200</u>
7	<u>Net expenditure</u>	<u>101,481,300</u>

NEIGHBOURHOODS, REGENERATION AND SUSTAINABILITY

Estimate of Expenditure and Income

<u>Line No.</u>	<u>Expenditure</u>	<u>Estimate 2021/22</u> £
1	Housing Investment	138,449,800
2	Employee costs	3,729,700
3	Premises costs	13,500
4	Transport and plant	1,600
5	Supplies and services	828,300
6	Third party payments	1,951,800
7	Transfer payments	132,294,300
8	Transfer to capital	-369,400
9	Planning and Building Standards	8,616,700
10	Employee costs	7,958,800
11	Transport and plant	12,500
12	Supplies and services	169,900
13	Third party payments	109,000
14	Transfer payments	366,500
15	Project Management and Design	12,336,200
16	Employee costs	9,448,500
17	Premises costs	5,569,200
18	Transport and plant	66,200
19	Supplies and services	1,202,900
20	Third party payments	1,184,900
21	Allocations	451,500
22	Transfer to capital	-5,587,000
23	Roads Operations	30,806,600
24	Employee costs	7,706,000
25	Premises costs	664,700
26	Transport and plant	67,400
27	Supplies and services	17,144,100
28	Third party payments	3,397,000
29	Allocations	1,827,400
30	Sustainability	821,300
31	Employee costs	1,857,700
32	Premises costs	5,000
33	Transport and plant	7,800
34	Supplies and services	947,000
35	Third party payments	100,000
36	Transfer payments	23,000
37	Transfer to capital	-2,119,200
38	Carried forward	191,030,600

NEIGHBOURHOODS, REGENERATION AND SUSTAINABILITY

for the Year ending 31 March, 2022

<u>Line No.</u>	<u>Income</u>	<u>Estimate 2021/22</u> £
1	Housing Investment	138,399,700
2	Other grants, reimbursements and contributions	134,275,800
3	Customer and client receipts	3,970,200
4	Interest	89,000
5	Inter departmental trading income	64,700
6	Planning and Building Standards	5,665,700
7	Other grants, reimbursements and contributions	150,000
8	Customer and client receipts	5,408,700
9	Inter departmental trading income	107,000
10	Project Management and Design	9,075,600
11	Customer and client receipts	5,391,100
12	Inter departmental trading income	3,684,500
13	Roads Operations	30,724,700
14	Customer and client receipts	30,076,800
15	Inter departmental trading income	647,900
16	Sustainability	131,800
17	Customer and client receipts	131,800
18	Carried forward	<hr/> 183,997,500

NEIGHBOURHOODS, REGENERATION AND SUSTAINABILITY

Estimate of Expenditure and Income

<u>Line No.</u>	<u>Expenditure</u>	<u>Estimate 2021/22</u> £
1	Brought forward	191,030,600
2	Refuse Collection and Disposal	73,413,800
3	Employee costs	6,882,700
4	Premises costs	3,403,700
5	Transport and plant	2,706,700
6	Supplies and services	33,178,500
7	Third party payments	26,517,300
8	Allocations	724,900
9	Streetscene	20,799,000
10	Employee costs	29,400
11	Premises costs	121,900
12	Transport and plant	337,000
13	Supplies and services	20,081,000
14	Allocations	229,700
15	Parks and Open Spaces	27,467,200
16	Employee costs	6,429,000
17	Premises costs	1,455,500
18	Transport and plant	67,100
19	Supplies and services	17,970,400
20	Third party payments	624,300
21	Allocations	1,022,900
22	Transfer to capital	-102,000
23	Community Safety	21,578,300
24	Employee costs	14,498,700
25	Premises costs	2,429,400
26	Transport and plant	455,000
27	Supplies and services	4,092,300
28	Transfer payments	102,900
29	Business Support	3,728,900
30	Employee costs	8,365,500
31	Premises costs	198,900
32	Transport and plant	232,500
33	Supplies and services	1,754,700
34	Third party payments	140,600
35	Allocations	-6,963,300
36	Carried forward	338,017,800

NEIGHBOURHOODS, REGENERATION AND SUSTAINABILITY

for the Year ending 31 March, 2022

<u>Line No.</u>	<u>Income</u>	<u>Estimate 2021/22</u> £
1	Brought forward	183,997,500
2	Refuse Collection and Disposal	8,621,400
3	Customer and client receipts	7,411,400
4	Inter departmental trading income	1,210,000
5	Streetscene	113,000
6	Customer and client receipts	113,000
7	Parks and Open Spaces	11,390,600
8	Other grants, reimbursements and contributions	18,700
9	Customer and client receipts	9,044,400
10	Inter departmental trading income	2,327,500
11	Community Safety	11,012,300
12	Other grants, reimbursements and contributions	4,496,000
13	Customer and client receipts	3,921,800
14	Inter departmental trading income	2,594,500
15	Business Support	441,600
16	Customer and client receipts	441,000
17	Inter departmental trading income	600
18	Carried forward	<hr/> 215,576,400

NEIGHBOURHOODS, REGENERATION AND SUSTAINABILITY

Estimate of Expenditure and Income

<u>Line No.</u>	<u>Expenditure</u>	<u>Estimate 2021/22</u> £
1	Brought forward	338,017,800
2	Corporate Asset Management	149,804,300
3	Employee costs	5,611,100
4	Premises costs	63,136,500
5	Transport and plant	51,600
6	Supplies and services	59,917,600
7	Third party payments	21,087,500
8	Regulatory	10,959,600
9	Employee costs	8,014,000
10	Premises costs	468,400
11	Transport and plant	150,700
12	Supplies and services	1,582,800
13	Third party payments	15,000
14	Support	173,700
15	Allocations	315,300
16	Capital financing costs	239,700
17	Transport	323,400
18	Employee costs	323,400
19	Direct departmental expenditure	499,105,100
20	Central Charges	83,485,300
21	Capital charges	68,763,500
22	Central support allocations in	30,045,500
23	Central support allocations out	-15,323,700
24	Total expenditure	582,590,400

NEIGHBOURHOODS, REGENERATION AND SUSTAINABILITY

for the Year ending 31 March, 2022

<u>Line No.</u>	<u>Income</u>	<u>Estimate 2021/22</u> £
1	Brought forward	215,576,400
2	Corporate Asset Management	119,069,800
3	Customer and client receipts	4,837,200
4	Inter departmental trading income	114,232,600
5	Regulatory	3,702,000
6	Other grants, reimbursements and contributions	245,000
7	Customer and client receipts	2,372,000
8	Interest	5,000
9	Inter departmental trading income	1,080,000
10	Direct departmental income	338,348,200
11	Direct departmental net expenditure to summary page 5	160,756,900
12	Net expenditure	244,242,200

SOCIAL WORK SERVICES

Estimate of Expenditure and Income

Line No.	<u>Expenditure</u>	<u>Estimate 2021/22</u> £
1	Adults	193,580,400
2	Employee costs	33,693,600
3	Premises costs	12,869,900
4	Transport and plant	1,148,400
5	Supplies and services	6,289,200
6	Third party payments	115,261,200
7	Transfer payments	22,807,800
8	Allocations	745,000
9	Capital financing costs	765,300
10	Children and Families	132,598,000
11	Employee costs	55,576,900
12	Premises costs	1,756,200
13	Transport and plant	589,500
14	Supplies and services	3,492,700
15	Third party payments	64,637,600
16	Transfer payments	6,545,100
17	Criminal Justice	18,351,200
18	Employee costs	13,410,200
19	Premises costs	574,300
20	Transport and plant	80,900
21	Supplies and services	1,856,100
22	Third party payments	2,414,700
23	Transfer payments	15,000
24	Older People/Physical Disabilities	259,953,700
25	Employee costs	119,026,500
26	Premises costs	4,169,600
27	Transport and plant	2,307,400
28	Supplies and services	9,023,800
29	Third party payments	119,938,200
30	Transfer payments	5,488,200
31	Resources	65,227,700
32	Employee costs	36,791,100
33	Premises costs	5,693,100
34	Transport and plant	1,281,700
35	Supplies and services	22,130,700
36	Third party payments	76,100
37	Allocations	-745,000
38	Carried forward	669,711,000

SOCIAL WORK SERVICES

for the Year ending 31 March, 2022

<u>Line No.</u>	<u>Income</u>	<u>Estimate 2021/22</u> £
1	Adults	32,100,900
2	Other grants, reimbursements and contributions	14,618,800
3	Customer and client receipts	17,386,700
4	Inter departmental trading income	95,400
5	Children and Families	4,040,700
6	Other grants, reimbursements and contributions	121,200
7	Customer and client receipts	3,919,500
8	Criminal Justice	3,572,500
9	Other grants, reimbursements and contributions	2,870,000
10	Customer and client receipts	702,500
11	Older People/Physical Disabilities	10,568,600
12	Other grants, reimbursements and contributions	32,700
13	Customer and client receipts	10,535,900
14	Resources	169,349,100
15	Other grants, reimbursements and contributions	153,020,800
16	Customer and client receipts	13,737,000
17	Inter departmental trading income	2,591,300
18	Carried forward	<u>219,631,800</u>

SOCIAL WORK SERVICES

Estimate of Expenditure and Income

<u>Line No.</u>	<u>Expenditure</u>	<u>Estimate 2021/22</u> £
1	Brought forward	669,711,000
2	<u>Direct departmental expenditure</u>	<u>669,711,000</u>
3	Central Charges	33,265,800
4	Capital charges	3,855,300
5	Central support allocations in	29,410,500
6	<u>Total expenditure</u>	<u>702,976,800</u>

SOCIAL WORK SERVICES

for the Year ending 31 March, 2022

<u>Line No.</u>	<u>Income</u>	Estimate <u>2021/22</u> £
1	Brought forward	219,631,800
2	<u>Direct departmental income</u>	<u>219,631,800</u>
3	<u>Direct departmental net expenditure to summary page 5</u>	<u>450,079,200</u>
4	<u>Net expenditure</u>	<u>483,345,000</u>

RELATED COMPANIES AND JOINT BOARDS

Estimate of Expenditure and Income

<u>Line No.</u>	<u>Expenditure</u>	<u>Estimate</u> <u>2021/22</u> £
1	City Building Glasgow Joint Venture	2,910,000
2	Third party payments	995,000
3	Transfer payments	1,915,000
4	City Building Contracts	500,000
5	Third party payments	500,000
6	City Parking (Glasgow) LLP	5,897,200
7	Premises costs	1,317,000
8	Third party payments	4,580,200
9	Glasgow Life	76,838,800
10	Third party payments	76,838,800
11	City Property (Glasgow) LLP	1,682,700
12	Third party payments	1,682,700
13	City Property Investment	2,158,500
14	Third party payments	2,158,500
15	Strathclyde Partnership for Transport	10,958,500
16	Concessionary fares	844,900
17	Passenger transportation	10,113,600
18	Jobs and Business Glasgow	4,185,300
19	Third party payments	4,185,300
20	Direct departmental expenditure	105,131,000
21	Total expenditure	105,131,000

RELATED COMPANIES AND JOINT BOARDS

for the Year ending 31 March, 2022

<u>Line No.</u>	<u>Income</u>	<u>Estimate</u> <u>2021/22</u> £
1	City Building Glasgow Joint Venture	44,000
2	Customer and client receipts	44,000
3	City Parking (Glasgow) LLP	1,317,000
4	Customer and client receipts	1,317,000
5	Total income	1,361,000
6	Direct departmental net expenditure to summary page 5	103,770,000
7	Net Expenditure	103,770,000