

**Glasgow City Council****Operational Performance and Delivery Scrutiny Committee****Report by Executive Director of Neighbourhoods,  
Regeneration and Sustainability****Contact: George Gillespie, Executive Director Ext: 79106****Strategic Plan Performance: Grand Challenge 3:  
Fight the climate emergency in a just transition to a net zero Glasgow****Purpose of Report:**

To report the performance of the Council Strategic Plan 2022-2027 and the agreed Mission based approach.

**Recommendations:**

The committee is asked to:

- Consider and note the content of the report
- Consider the Grand Challenges, Missions and Commitments

Ward No(s):

Citywide: ✓

Local member(s) advised: Yes  No  consulted: Yes  No **PLEASE NOTE THE FOLLOWING:**

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## 1. Background

- 1.1 The [Council Strategic Plan](#) was agreed at Full Council on 27 October 2022 and the Operational Performance Delivery and Scrutiny Committee is tasked with monitoring the delivery of the Strategic Plan.
- 1.2 Following agreement at the [Operational and Delivery Scrutiny Committee](#) (OPDSC) in November 2022, a template has been issued to all Services. The template structures and supports scrutiny of the Strategic Plan and illustrates the crosscutting nature of the Missions as Services work together to deliver the Council's priorities. The template is subject to review to ensure Service and Member feedback is incorporated.

## 2. Council Strategic Plan

- 2.1 The Strategic Plan has been structured into 4 Grand Challenges and their supporting missions. The Grand Challenges are:
  1. Reduce poverty and inequality in our communities
  2. Increase opportunity and prosperity for all our citizens
  3. Fight the climate emergency in a just transition to a net zero Glasgow
  4. Enable staff to deliver essential services in a sustainable, innovative and efficient way for our communities
- 2.2 Each Grand Challenge is underpinned by Missions and Commitments. Services undertake the work to achieve the Commitments which in turn contributes to the goal of each Mission. This report focuses on:
  - Grand Challenge 3: Fight the climate emergency in a just transition to a net zero Glasgow
    - Mission 1: Deliver sustainable transport and travel aligned with the city region
    - Mission 2: Become a net zero carbon city by 2030.
- 2.3 Council has agreed that the Strategic Plan will be subject to an annual review to reflect the volatility of outside pressures and budget constraints. There is a transparent change control process in place to assist this.
- 2.4 Council has previously received updates on Grand Challenge 3, Mission 2 at their meeting on [8th March 2023](#).

### **3. Strategic Plan – Widening of the Cost of Living lens**

- 3.1 The report previously presented to committee had been prepared through a cost of living lens as agreed at the Operational Performance and Delivery Scrutiny in November 2022. This was in response to the [council motion](#) in June 2022 agreeing that cost of living measures should be prioritised.
- 3.2 The annual review of the Strategic Plan is in progress. This will ensure that the Plan and its Commitments continue to provide a strategic focus on delivery with specific regard to budget considerations and the cost of living. ODPSC will be notified of any formal changes to the Plan.
- 3.3 The Strategic Plan is now being reported with a wider lens than the Cost-of-Living focus and reflects the wider commitments in the Strategic Plan while keeping track of commitments which emerged through the Cost of Living lens.

### **4. Commitments and Emerging Commitments**

- 4.1 Work is in progress to deliver the Strategic Plan commitments across key areas. This report will provide an update on this work and continue to provide a focus on the Cost of Living related commitments.
- 4.2 Previously reported commitments relating to Grand Challenge 3, Mission 2 (Become a Net Zero Carbon city by 2023) are included in this report. These are:
  - Develop a Community Energy Strategy to support the establishment of community energy organisations to generate renewable energy and support the development of local heat networks.
  - Work with the Scottish Government to ensure a minimum energy performance certificate grade C for all homes at point of sale or rental from 2025, with a target backstop date of 2030 for all properties, including those in mixed tenure blocks.
  - Promote and secure investment for the establishment of district heating networks throughout the city and develop planning policy to promote district heating in new build developments.
  - Review planning and housing policy to improve energy efficiency standards, including through the building of Net zero/Passive house standard development, and increase the development of large family housing/accessible housing.
  - Develop and review planning policy to deal with development models such as co-living, Build to Rent and purpose-built student accommodations in order to address issues of affordability and access to home ownership with a view to ensuring standards and supporting the maintenance of balanced communities with a variety of tenures.

4.3 The following commitments within Grand Challenge 3, Mission 1 (Deliver sustainable transport and travel aligned with the city region) which have a Cost-of-Living perspective will also be reported within this report. These are:

- Increase affordable cycle storage across the city
- Expand Nextbike and car-sharing scheme.
- Continue to champion affordable, and increasingly free, public transport

4.4 An update is also provided on additional commitments within the Plan, including:

- Deliver the city's Active Travel Strategy, working towards delivery of a comprehensive City Network of active travel infrastructure to support modal shift.
- Deliver the bus governance route map, exploring greater public control of bus services for Glasgow, utilising new powers from the Scottish Government.
- Continue work to reduce Vacant and Derelict Land, prioritising brownfield sites for development and ensuring adequate protection for Green Belt and designated Open Space.
- Deliver increased tree planting across the city as part of a comprehensive Tree Plan for Glasgow, including measures to support replacement when trees are lost to damage or removal, and responding to Ash Dieback disease, and develop a Forestry and Woodland Strategy for the city.

## **5. Next Steps**

5.1 As noted above, the annual review of the Strategic Plan is underway and will allow for the consideration of emerging commitments and determine whether they will require sustained focus within the Strategic Plan going forward. This will be managed through the formal change control process noted above.

Update on Cost of Living Commitments in Grand Challenge 3 Mission 2 which have previously been reported to committee.

<b>GRAND CHALLENGE 3: FIGHT THE CLIMATE EMERGENCY IN A JUST TRANSITION TO A NET ZERO GLASGOW</b>					
<b>MISSION 2: BECOME A NET ZERO CARBON CITY BY 2030</b>					
<b>Develop a Community Energy Strategy to support the establishment of community energy organisations to generate renewable energy and support the development of local heat networks.</b>					
<b>Actions 23- 24</b>	<b>Milestones 23-24</b>	<b>Progress and Performance Q2 23-24</b>	<b>Planned Activity</b>	<b>Lead Service</b>	<b>RAG</b>
Develop and publish the Community Renewable Energy Framework (CREF).	End December 2023.	A working group has been set up and a timeline established for delivery. Issues have been identified in relation to making land available to community groups, linked to off market disposal policy and a plan is in place to address this. The CREF is on track for presentation to committee in Jan 2024.	The initial focus will be on addressing the barriers to opening up land for community energy projects whilst developing the CREF in parallel, allowing the launch with barriers removed or in the process of being removed to support delivery of CREF.	NRS	Green

**GRAND CHALLENGE 3: FIGHT THE CLIMATE EMERGENCY IN A JUST TRANSITION TO A NET ZERO GLASGOW**

**MISSION 2: BECOME A NET ZERO CARBON CITY BY 2030**

**Work with the Scottish Government to ensure a minimum energy performance certificate grade C for all homes at point of sale or rental from 2025, with a target backstop date of 2030 for all properties, including those in mixed tenure blocks.**

Actions 23- 24	Milestones 23-24	Progress and Performance Q2 23-24	Planned Activity	Lead Service	RAG
<p>Deliver Scottish Government's Area-Based Schemes (ABS) programme targeting investment to owners/private landlords in mixed tenure blocks in or at risk of fuel poverty who live in hard-to-treat homes.</p>	<p>Scottish Government conformation of 2023/24 ABS Grant Award.</p> <p>Report to Committee grant award and proposed programme of works by June/August 2023.</p> <p>Issue Tenders by May 2023.</p> <p>Award Contracts by July 2023.</p> <p>Deliver Programme of Works to June 2024.</p>	<p>The <a href="#">City Administration Committee</a> accepted the Scottish Government grant award on 31 August 23.</p> <p>Tender award letters were issued to successful bidders for 4 project areas. Tender preparation for an additional 3 project areas is continuing.</p> <p>Work is underway with the Registered Social Landlord (RSL) sector, ABS is being provided to owners in mixed tenure blocks.</p> <p>An early intervention Advice Service to encourage uptake of ABS grant is also being developed.</p>	<p>Manage delivery of the ABS Programme across all project areas including contractor and resident engagement.</p> <p>Liaise with RSL's to monitor project development.</p> <p>Ensure Scottish Government grant funding is maximized.</p> <p>Manage support advice services to encourage uptake of the scheme.</p> <p>Tender preparation for future projects.</p>	<p>NRS</p>	<p>Green</p>

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**MISSION 2: BECOME A NET ZERO CARBON CITY BY 2030**

**Promote and secure investment for the establishment of district heating networks throughout the city and develop planning policy to promote district heating in new build developments.**

<b>Actions 23- 24</b>	<b>Milestones 23-24</b>	<b>Progress and Performance Q2 23-24</b>	<b>Planned Activity</b>	<b>Lead Service</b>	<b>RAG</b>
Continue with Evidence report for the new Local Development Plan.	Begin implementing the new Development Plan regulations when the Scottish Government publish them (expected spring/summer 2023).	<a href="#">Evidence report</a> work has been ongoing.	Early engagement and evidence collection.  Data analysis will continue.	NRS	Green
	Complete 1st Draft of Evidence Report and prepare for next steps including identifying committee date(s) and prepare for Scottish Government Gatecheck Process.				
Implement NPF4 in terms of Development	Prepare Updated Development Plan scheme when	Identified examples of best practice and review appeal decisions and cases that	Continue to identify examples of best practice and review appeal decisions	NRS	Green

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Management Decisions.	regulations are finalised and report to committee.	might make the courts for additional direction.  This is an ongoing process.	and cases that might make the courts for additional direction.  This is an ongoing process		

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Continue to deliver energy efficient affordable homes.	Report programme out-turn by end of March 2024.	All newbuild tender approvals exceed the minimum Affordable Housing Supply Programme standard and comply with the Glasgow Standard sustainability requirements.  The Glasgow Standard is currently under review based on the new publication of Technical Standards in June 2023 - Section 7 Car	Continue to apply the Glasgow Standard sustainability standards.	NRS	Green



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		charging requirements and GCC's Digital Ducting policy.			
Agree new larger family (4+ bedrooms) target and deliver against target.	Report programme out-turn by end of March of 2024.	2023/24 target of 60 approvals agreed. No approvals were made in Q2, but delivery will accelerate in Q3 and Q4.	Accelerate delivery towards target in Q3 and Q4.	NRS	Green
Agree adaptations budget and spend this on accessible housing adaptations.	Report programme out-turn by end of March of 2024.	2023/24 adaptations budget of £5m agreed. Q2 profile £1.400m spend £1.000m.	Continue to pay out on adaptations budget with full expectation to utilise the full budget (£5m) by 31st March 2024.	NRS	Green

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<b>Develop and review planning policy to deal with development models such as co-living, Build to Rent and purpose-built student accommodations in order to address issues of affordability and access to home ownership with a view to ensuring standards and supporting the maintenance of balanced communities with a variety of tenures.</b>					
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Prepare draft Supplementary Guidance on Co-Living for consultation.	Draft Supplementary Guidance prepared (30/09/2023).	Internal consultation undertaken across NRS which will inform draft Supplementary Guidance.	Complete – Draft Supplementary Guidance completed by 30/9/23.	NRS	Complete

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Submit draft Supplementary Guidance on Co-Living to Committee.	Report on Draft Supplementary Guidance to Committee (30/11/2023).	Progress on this action will now be achieved following preparation of draft supplementary guidance.	Prepare draft report on Supplementary Guidance on Co-Living ready for submission to committee in November 2023.	NRS	Green
Consult on draft Supplementary Guidance on Co-Living	Consult on Draft Supplementary Guidance (31/03/2024)	Progress on this action will be achieved following the submission of supplementary guidance to committee.  External consultation with stakeholders including developers and the public.	Consult on Supplementary Guidance following committee approval of Supplementary Guidance.  The final post-consultation version will be approved by City Administration Committee.	NRS	Green

Update on Cost of Living Commitments in Grand Challenge 3, Mission 1 not previously reported to committee.

<b>GRAND CHALLENGE 3: FIGHT THE CLIMATE EMERGENCY IN A JUST TRANSITION TO A NET ZERO GLASGOW</b>					
<b>MISSION 1: DELIVER SUSTAINABLE TRANSPORT AND TRAVEL ALIGNED WITH THE CITY REGION</b>					
<b>Increase affordable cycle storage across the city</b>					
<b>Actions 23- 24</b>	<b>Milestones 23-24</b>	<b>Progress and Performance Q2 23-24</b>	<b>Planned Activity</b>	<b>Lead Service</b>	<b>RAG</b>
Prepare an Invitation to Tender (ITT) to appoint a supplier.	Contract published on PCS, Tender assessed, supplier appointed.	Work on Invitation to Tender (ITT) is progressing.  There has been a delay in all actions due to recruitment being confirmed.  Work is underway with the Central Procurement Unit to progress the procurement exercise.	Develop and publish tender and appoint a supplier.	NRS	Amber
Review of site assessment criteria.	Equitable spread of geographic locations agreed.	Criteria is in the process of being reviewed.	Continue to review the site assessment process.	NRS	Amber
Installation of a minimum of 70 new units.	Minimum 95% occupancy achieved.	Installations will proceed following successful completion of the ITT.	Installation of units.	NRS	Amber

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<b>Expand Nextbike and car-sharing scheme.</b>					
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Continue to Expand Nextbike.	Install a minimum of 60 new bikes	Further applications have been made to the Energy	Expansion of Nextbike through new bikes and docking stations.	NRS	Green

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	and 6 new docking stations.	Saving Trust for eBike installations.			
Complete procurement of a new Car Club provider.	Appoint a new provider of Car Club and expand the scheme.	A new contract is now in place and new Car Club provider appointed. A report was presented to <a href="#">Contracts and Property committee</a> on 3 <sup>rd</sup> August 2023 detailing the evaluation of the tenders received for the provision of a pay as you go car club service.	Over the life of the contract work towards a doubling in size of the GCC Car Club.	NRS	Green

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<b>MISSION 1: DELIVER SUSTAINABLE TRANSPORT AND TRAVEL ALIGNED WITH THE CITY REGION</b>					
<b>Continue to champion affordable, and increasingly free, public transport</b>					
<b>Actions 23- 24</b>	<b>Milestones 23-24</b>	<b>Progress and Performance Q2 23-24</b>	<b>Planned Activity</b>	<b>Lead Service</b>	<b>RAG</b>
Finalise pilot scoping study.	Pilot scoping study complete by June 2023.	A number of options were presented to members on where the pilot should focus.  Feedback has been received and work is underway on this.	Continue pilot scoping study.  Finalise the project by the end of 2023 and reported to committee in early 2024.	NRS	Green

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Continue to seek funding for delivery of pilot.	Write to Transport Scotland and Scottish Government to request funding for pilot by end 2023.	Pilot scoping work is currently ongoing and a funding request for the pilot will be made on competition of this.	Work with Scottish Government to secure funding for pilot.	NRS	Amber

Update on additional commitments

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<b>MISSION 1: DELIVER SUSTAINABLE TRANSPORT AND TRAVEL ALIGNED WITH THE CITY REGION</b>					
<b>Deliver the city's Active Travel Strategy, working towards delivery of a comprehensive City Network of active travel infrastructure to support modal shift</b>					
<b>Actions 23- 24</b>	<b>Milestones 23-24</b>	<b>Progress and Performance Q2 23-24</b>	<b>Planned Activity</b>	<b>Lead Service</b>	<b>RAG</b>
Publish the City Network Final Delivery Plan.	City Network Final Delivery Plan adopt by Council in Apr/May 2023.	Active Travel Strategy - City Network Final Delivery Plan was adopted by the Council at <u>City Administration Committee</u> in June 2023.	Action Complete	NRS	Action Complete
Apply for funding to deliver City Network from Sustrans and direct from Transport Scotland.	Submit to Active Travel Transformation Fund (ATTF - Transport Scotland) by early 2023.	ATTF submission was completed in early 2023 and results reported back to Elected Members via committee in June 2023 – circa £4 million was awarded to GCC.	Action Complete	NRS	Action Complete

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	Rolling programme of Sustrans funding windows.				
<b>Additional Actions for 23/24 following competition of above Actions</b>					
Publish the Cycling and Urban Sports Strategy	Draft report consultation July – August. Cycling and Urban Sports Strategy aimed to be approved in November 2023.	Consultation was completed in August with feedback analysed and utilised to finalise the Cycling and Urban Sports Strategy.	Present to committee in November 2023.	NRS	Green
City Network Phase 1 - Inner North and Inner South	RIBA Stage 2 - Design Stage of the City Network - Inner North and Inner South with aim to complete by December 2024.	Consultants Appointed by CPU on 21st September with Inception Meeting held for the project start on 5 <sup>th</sup> October.	Undertake engagement and design of City Network Inner North and Inner South.	NRS	Amber
City Network Phase 1 - Govan	RIBA Stage 3-4 – Developed Design of Govan City Network	There has been a delay in the tendering process.	Procurement undertaken through CPU. Project start date delayed.	NRS	Red

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<b>Deliver the bus governance route map, exploring greater public control of bus services for Glasgow, utilising new powers from the Scottish Government.</b>					
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Progress exploratory discussions in Bus Service Improvement Plan (BSIP) as per routemap and continue to seek funding for all elements of the bus governance routemap.	Scope the BSIP via the Glasgow Bus Partnership in 23/24.	Scoping how a BSIP could be delivered has been undertaken. This included working with SPT, Local Authorities and keeping bus operators informed of developments.  Contact has been made with Transport Scotland regarding how to enact legislation with new regulations and guidance.	Continue to develop the BSIP, working with SPT, Local Authorities and bus operators.	NRS	Green

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<b>MISSION 2: BECOME A NET ZERO CARBON CITY BY 2030</b>					
<b>Continue work to reduce Vacant and Derelict Land, prioritising brownfield sites for development and ensuring adequate protection for Green Belt and designated Open Space</b>					
<b>Actions 23- 24</b>	<b>Milestones 23-24</b>	<b>Progress and Performance Q2 23-24</b>	<b>Planned Activity</b>	<b>Lead Service</b>	<b>RAG</b>
Carry out Scottish Vacant and Derelict Land Survey 2023.	Submit to Scottish Government by the published deadline	Survey work is progressing ahead of submission by the deadline on 27th October.  Both physical & desktop analysis has been	Submission of the survey by the October deadline.  Liaise with the Scottish Government on any potential	NRS	Green

**GRAND CHALLENGE 3: FIGHT THE CLIMATE EMERGENCY IN A JUST TRANSITION TO A NET ZERO GLASGOW**

**MISSION 2: BECOME A NET ZERO CARBON CITY BY 2030**

**Continue work to reduce Vacant and Derelict Land, prioritising brownfield sites for development and ensuring adequate protection for Green Belt and designated Open Space**

<b>Actions 23- 24</b>	<b>Milestones 23-24</b>	<b>Progress and Performance Q2 23-24</b>	<b>Planned Activity</b>	<b>Lead Service</b>	<b>RAG</b>
	Continue annual downward trend of 3-5%.	undertaken & this will continue until complete.	queries before the findings are published.		
Monitor and Report Vacant and Derelict Land Fund (VDLF) projects, including impact on the amount of registered vacant and derelict land (VDL).	Measure impact at March 2024.  Potential impact of 21 hectares reduction, although some projects are multi-year.	A paper was presented to <a href="#">City Administration Committee</a> on 31st August which provided an update on VDL.  Projects continue to be monitored, with updates from partners soon to be received.	Measure project progress based on updates from project partners.  Update VDL register following submission to the Scottish Government, including sites which were removed as a result of VDLF.	NRS	Green
Monitor and Report Vacant and Derelict Land Investment Programme (VDLIP) projects, including the impact on the amount of registered VDL.	Measure impact at March 2024.  Potential impact of 36 hectares reduction, although some projects are multi-year.	On 31/8/23 the City Administration Committee formally approved offers of grant for five 2023/24 VDLIP projects.  All grant funding has now been drawn down for one project, with another also nearing completion.	Contact project partners for updated Monitoring Reports and progress on site & issue these to the Scottish Government.  Submit claims to the Scottish Government to draw down all funding profiled for 2023/24.	NRS	Green
Submit 2023/24 VDLF Delivery Plan to the Scottish Government.	Submit the VDLF Delivery Plan in April 2023.	2023/24 <a href="#">Delivery Plan</a> was accepted by City Administration Committee on 31st August.	Receive and pay out on eligible claims for projects within 23/24 Delivery Plan.	NRS	Green



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<b>Actions 23- 24</b>	<b>Milestones 23-24</b>	<b>Progress and Performance Q2 23-24</b>	<b>Planned Activity</b>	<b>Lead Service</b>	<b>RAG</b>
	Scottish Government Approval received by May 2023.  City Administration Committee approval by June 2023.  Monitor project delivery to March 2024.				
Submit funding bids to next round of VDLIP.	Submit Stage 1 by June 2023.  Submit Stage 2 by October 2023.  Funding approval - by Jan 2024 (the timetable has to be confirmed by the Scottish Government).	NRS received a notification from the Scottish Government on the outcome of stage 1 of the VDLIP on 29th September. Four out of eight projects which were submitted by GCC were shortlisted and invited to submit a more detailed application to stage 2. The deadline for submission to stage 2 for the four shortlisted projects is the	Work with successful Stage 1 applicants and with project partners to submit more detailed and robust Stage 2 applications for funding to the Scottish Government.	NRS	Green

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		17th of November, with the outcome to be announced by the Scottish Government in early 2024.			
Monitor impact of Affordable Housing Supply Programme (AHSP) on amount of VDL in the city	Record outcome by the end of March 2024.	Update on reduction of VDL due to AHSP was reported at recent City Administration Committee on 31st August.	Continue to undertake Survey work, which will include removing sites from the register as a result of the AHSP.  This will be reported to City Administration Committee during 2024/25.	NRS	Green

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<b>MISSION 2: BECOME A NET ZERO CARBON CITY BY 2030</b>					
<b>Deliver increased tree planting across the city as part of a comprehensive Tree Plan for Glasgow, including measures to support replacement when trees are lost to damage or removal, and responding to Ash Dieback disease, and develop a Forestry and Woodland Strategy for the city.</b>					
<b>Actions 23- 24</b>	<b>Milestones 23-24</b>	<b>Progress and Performance Q2 23-24</b>	<b>Planned Activity</b>	<b>Lead Service</b>	<b>RAG</b>
Respond to ash dieback removals through the	For every ash dieback tree removed in 23/24	Removal of Ash will be cross checked with Tree Action	Removal of Ash trees will continue to be cross checked with Tree Action Pan and	NRS	Green

**GRAND CHALLENGE 3: FIGHT THE CLIMATE EMERGENCY IN A JUST TRANSITION TO A NET ZERO GLASGOW**

**MISSION 2: BECOME A NET ZERO CARBON CITY BY 2030**

**Deliver increased tree planting across the city as part of a comprehensive Tree Plan for Glasgow, including measures to support replacement when trees are lost to damage or removal, and responding to Ash Dieback disease, and develop a Forestry and Woodland Strategy for the city.**

Actions 23- 24	Milestones 23-24	Progress and Performance Q2 23-24	Planned Activity	Lead Service	RAG
delivery of the Glasgow Tree Plan 22-32	ensure a Ratio of 3 trees is planted for each tree lost (March 24)	Pan and replacement trees incorporated.  Trees will also be cross checked with KPIs. The development of an ash dieback action plan will also link to site availability and replanting opportunities.	replacement trees incorporated.		
Plant 22.3 hectares (or allow woodland to develop through management) across our operational estate as identified in the Glasgow Tree Plan for 2023/24 actions	Carry out feasibility and procurement activity to deliver tree planting via contractors, community activity and internal services during tree planting season by March 2024	Autumn/Winter tree planting schedule is currently being developed.  Report to committee in November.	Meet with delivery partners to conclude arrangements for the Autumn/Winter tree planting schedule.  Conclude planting of Autumn/Winter tree planting schedule.  Prepare a Tree Action Plan update and submitted to the Net Zero Committee in November 2023.	NRS	Green

## 6. Policy and Resource Implications

### Resource Implications:

*Financial:* None, all services have been formally agreed by Council as part of the annual budget process.

*Legal:* None

*Personnel:* None

*Procurement:* None

**Council Strategic Plan:** Grand Challenge 3: Fight the climate emergency in a just transition to a net zero Glasgow.

### Equality and Socio-Economic Impacts:

*Does the proposal support the Council's Equality Outcomes 2021-25? Please specify.* Not applicable as this is a performance report.

*What are the potential equality impacts as a result of this report?* Not significant.

*Please highlight if the policy/proposal will help address socio-economic disadvantage.* Not applicable as this is a performance report.

### Climate Impacts:

*Does the proposal support any Climate Plan actions? Please specify:* Not applicable as this is a performance report.

*What are the potential climate impacts as a result of this proposal?* Not applicable as this is a performance report.

*Will the proposal contribute to Glasgow's net zero carbon target?* Not applicable as this is a performance report.

**Privacy and Data Protection Impacts:**

Are there any potential data protection impacts as a result of this report  
Y/N No impact.

If Yes, please confirm that a Data Protection Impact Assessment (DPIA) has been carried out

**7. Recommendations**

7.1 The committee is asked to:

- Consider and note the content of the report
- Consider the Grand Challenges, Missions and Commitments