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**Response to Question 2**

A review of the Strategic Plan Commitments was undertaken by Services and ALEOs to consider the impact of the pandemic on the Strategic Plan. Twelve out of the one hundred and five commitments have been amended mainly to better reflect strategies, decisions and policies agreed by council since 2017.

City Policy Committees considered these amendments as part of the consideration of Annual Service and Improvement Plans during summer 2021.

The table below provides detail for each commitment : the original commitment agreed in 2017, the amended commitment and the reason for amending.

<b>Commitment Agreed in 2017</b>		<b>Amended Commitment</b>
<b>A Thriving Economy</b>		
8.	Support the hospitality, events and conference market, maximising business and employment opportunities through the Economic Strategy and Glasgow Tourism and Visitor Plan.	Merge with commitment 15 – Deliver the Glasgow Tourism and Visitor strategy.  Reason: Duplication. Original commitment 8 is an action to support the strategy
<b>A Vibrant City</b>		
19.	Develop a Historic Glasgow strategy and work with city region partners and others on continued transformation of the River Clyde and waterfront.	Merge with commitment 77 – Support and enhance Glasgow’s conservation areas working with residents to preserve the character of these areas and ensure appropriate action is taken where conservation area rules are not followed.  Reason: The <a href="#">Property and Land Strategy - Heritage</a> supersedes commitment 19 and the need for a separate historic Glasgow strategy. The River Clyde and waterfront transformation is delivered through existing commitments the Thriving Economy theme.
<b>Excellent and Inclusive Education</b>		
33.	Ensure the school estate has world class Wi-Fi provision to support learning and the city’s commitment to be the number one digital city in Scotland.	Deliver the commitment to digital learning and teaching set out in the <a href="#">Digital Glasgow Strategy</a>  Reason: The Digital Glasgow Strategy supersedes this 2017 commitment and provides a broader strategic framework and governance arrangements.

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<b>A Sustainable and Low Carbon City</b>		
56.	Improve and refine the Statutory Quality Bus Partnership and explore, with transport providers, how to implement an integrated ticketing system.	<p>Work with partners to explore ways to transform bus services in Glasgow and adjacent City Region partner areas through the Glasgow City Region Bus Partnership, including options for an integrating ticketing system.</p> <p>Reason: updated to reflect the city region partnership and the work to achieve integrated journeys through an application to Transport Scotland's Bus Partnership Fund.</p>
58.	Explore the feasibility of bringing the subway under the governance of the city and options for extending its coverage.	<p>Following the outcome of the national Strategic Transport Project Review 2, work with Transport Scotland and regional partners to develop the next stage of the business case for the development of the Glasgow Metro proposal.</p> <p>Reason: to reflect a key recommendation of the Glasgow Connectivity Commission and current work with Transport Scotland and regional partners to deliver it.</p>
62.	Review the affordable warmth scheme and consider how to make best use of current resources to support as many older peoples' households as possible.	<p>Deliver the Affordable Warmth Programme in accordance with Scottish Government guidance to help tackle fuel poverty and meet climate emergency targets.</p> <p>Reason: to reflect the contribution to the Climate Emergency Implementation Plan and that payments to households are now part of ongoing operational business arrangements.</p>
66.	Improve the efficiency of our services through the development of smart technology, including refuse collection and street lighting.	<p>Amend. Merge actions with revised 67 below.</p> <p>Reason: to link this activity directly to the Climate Emergency Implementation Plan and the net zero target.</p>
67.	Become a carbon neutral city by 2037, reviewing our energy carbon masterplan in 2019, and investigating membership of international networks, the Carbon Neutral Alliance and C40.	<p>Become a net zero city by 2030 through the implementation of the Climate Emergency Implementation Plan.</p> <p>Reason: to reflect the Council's revised target and Climate Emergency Implementation Plan.</p>

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<b>Commitment</b>		<b>Amended Commitment</b>
<b>Resilient and Empowered Neighbourhoods</b>		
81.	Supporting registered social landlords and the private sector to provide 15,000 new homes, maximising delivery of homes for social rent, promoting use of the city's vacant and derelict land, bringing empty homes back into use, encouraging city centre living and creating opportunities for self-build. Bringing the city's vacant and derelict land back in to productive use is a key opportunity for inclusive growth.	<p>Deliver the Affordable Housing Supply Programme, Vacant and Derelict Land Strategy, Empty Homes Strategy and other regeneration programmes in line with Glasgow's Housing Strategy and Strategic Housing Investment Plan.</p> <p>Reason: to reflect the current strategies and to streamline the description of the activity delivered and monitored.</p>
89.	Introduce a fund to support local festivals.	<p>Extend the timescale and review after March 2022 as part of renewal and recovery.</p> <p>Reason: original commitment timescale impacted by the pandemic.</p>
<b>A Well Governed City That Listens and Responds</b>		
97.	Ensure that we deliver our transformation programme to support our financial framework and forecast, encouraging staff ideas on how to reform and improve our services.	<p>Ensure that we deliver our renewal programme to support our financial framework and forecast, encouraging staff ideas on how to reform and improve our services.</p> <p>Reason: the renewal programme supersedes the transformation programme which was concluded in 2018.</p>
101.	Review how we fund third sector and community groups to reflect a partnership approach and simplifying procedures.	<p>Complete the independent review of the Communities Fund in 2021, consider lessons learned and action agreed recommendations.</p> <p>Reason: The original commitment was actioned through the delivery of the Communities Fund. The revised commitment reflects current activity and the opportunity to learn from the review.</p>